



Building up Resilience in the Face of Crisis

2021 **ANNUAL
REPORT**



2021 annual report

Report Contents

ABOUT THE COVER

The cover depicts how NEA and the Electric Cooperatives braved the difficulties brought about by the COVID-19 pandemic in the realization of their shared goal of rural development through the Rural Electrification Program.

The challenges they met in the electrification journey pushed NEA and the ECs to remain true to their social obligation of providing quality electricity service to the people.



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Republic of the Philippines
National Electrification Administration
Quezon City

January 2022

His Excellency Rodrigo Roa Duterte
President of the Republic of the Philippines
Malacañan Palace
Manila

Dear Mr. President:

I have the honor to submit the Annual Report of the National Electrification Administration for the Year 2021.

Very truly yours,


EMMANUEL P. JUANEZA
Administrator

MESSAGE FROM THE PRESIDENT OF THE PHILIPPINES



My warmest greetings to the **National Electrification Administration (NEA)** as it publishes its **2021 Annual Report**.

For more than five decades, the NEA has played a vital role in the country's electrification program, working closely with various electric cooperatives and contributing much to our national development.

As you chronicle your achievements in 2021 and communicate your policy direction in the years ahead, I hope that you will also pursue more innovation in the sustainable use of energy.

I also trust that you will continue to improve your agency's capacity to respond to the challenges ahead, including the energization of communities in remote places in the country. The challenge of making electricity more reliable and accessible to our people is imperative to achieving genuine progress.

With a stronger commitment to our shared task of nation-building, I am confident that we will realize a better future for all Filipinos.

Congratulations and I wish NEA more success in the years ahead.


RODRIGO ROA DUTERTE

MESSAGE FROM THE SECRETARY OF ENERGY



On behalf of the Department of Energy (DOE), I would like to express my heartfelt greetings and sincere appreciation to the National Electrification Administration (NEA) family for its noteworthy milestones in 2021.

The year was not without its challenges, yet the NEA continued to triumph over various adversities due to its firm commitment to the principles of public service.

President Rodrigo Roa Duterte gave us a tall order in 2016: hasten the full energization of the country, especially our unserved and underserved areas. Through your combined efforts with the electric cooperatives (ECs), 95.41% of the target households, including those in our rural provincial areas, have been successfully energized. And had COVID-19 not wreaked its global havoc, I am confident that the 100% target would have already been met by now.

Given the country's present reality as a victim of climate change, I immensely commend your untiring efforts in energy disaster risk mitigation and response, particularly how Task Force Kapatid has been revolutionizing the conduct of post-calamity re-energization activities. Thank you for leading our ECs in always heeding the call of duty, especially last December when Super Typhoon Odette, the strongest storm of 2021, ravaged the Visayas and some parts of Mindanao right before the holiday season.

While we already have come so far, there still remains so many things to do. May the NEA never grow complacent in its achievements, and instead, use them as inspiration to learn more and do more in the future.

I will always be grateful for your invaluable support during the past six years. It has been an honor to work with the NEA in serving the Filipino people.

Maraming salamat po at Mabuhay!


ALFONSO G. CUSI
Secretary

THE AGENDA TOWARDS SUSTAINABLE DEVELOPMENT

PRESIDENT RODRIGO ROA DUTERTE'S **5-POINT** ELECTRICITY AGENDA



- * Access to electricity for all
- * Power Availability at all times
- * Power Reliability
- * System Efficiency
- * Cheap Electricity Rates

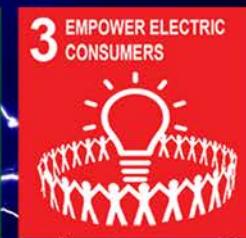
DEPARTMENT OF ENERGY'S **9-POINT** ENERGY AGENDA

- * Access to Basic Electricity for All Filipinos by 2022
- * Adopting a Technology Neutral Approach for an Optimal Energy Mix
- * Improving the Supply of Power that is Reliable to Meet Demand Needs by 2040
- * Developing the Liquefied Natural Gas needs for the Future in Anticipation of the Malaya Depletion
- * Facilitating the Completion of Transmission Projects by 2020
- * Pro-consumer Distribution Framework for Affordability, Choice and Transparency
- * Streamlining Domestic Policy to Cut Red Tape
- * DOE to deliver on PSALM Privatization
- * Promoting Efficient Use of Power Among Consumers through an Information and Education Campaign.





7-POINT ELECTRIFICATION AGENDA



VISION

A dynamic and responsive NEA that is a vanguard of sustainable rural development in partnership with globally competitive Electric Cooperatives and empowered Electricity Consumers

CREDO

Go where the darkness looms
Create the path of light
Walk with the rural folks
Install the lines of progress

Work with the Electric Cooperatives
Spin the engine of growth
Bring electricity to the industries,
communities and households

Protect the consumers' interest
Serve with your hearts
Share your talents
And make a difference

Live honestly
Work efficiently
Promote solidarity

MANDATED MISSION

- * To promote the sustainable development in the rural areas through rural electrification
- * To empower and strengthen the NEA to pursue the electrification program and bring electricity, through the Electric Cooperatives as its implementing arm to the countryside even in missionary or economically unviable areas and
- * To empower and enable Electric Cooperatives to cope with the changes brought about by the restructuring of the electric power industry

SHARED VALUES

To live and be guided by:

Commitment
Friendliness and Participation
Leadership and Initiative
Integrity and Honesty
Generosity
Hardwork
Teamwork

CORE VALUES

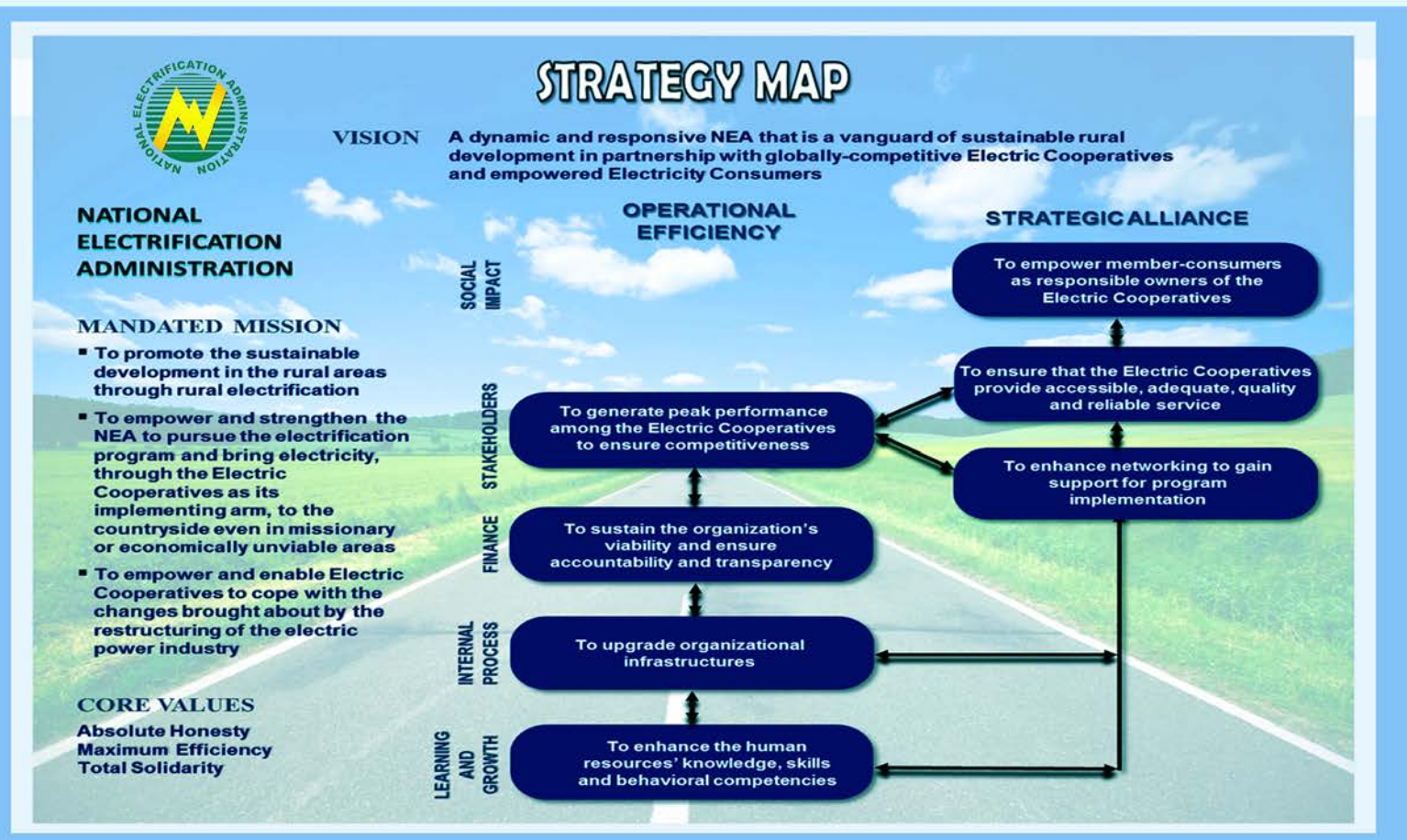
Absolute Honesty

Maximum Efficiency

Total Solidarity

As part of the Corporate Governance initiative of the agency, the Board conducts an annual review of the Strategy Map, Vision and Mission, and the corresponding strategies for its attainment. In the regular board meeting held on 27 August 2021, the Board determined that the Strategy Map is still relevant.

Through the NEA's Performance Scorecard Accomplishment Report, the Board is able to monitor the implementation of the corporate strategy of the Agency. As per self-assessment, the monitoring report as of 31 December 2021 shows NEA was able to achieve a 98.60% rating of its targets against the GCG-approved 2021 Performance Scorecard.



Statement Confirming Full Compliance with the Code of Corporate Governance

The NEA Board Governance, Nomination and Remuneration Committee (BGNRC) reviewed the recommendations of Management prior to endorsement and approval by the NEA Board. All resolutions and actions taken by the NEA Board for Calendar Year 2021 are in full compliance with the Code of Corporate Governance.

Agustin L. Maddatu
AGUSTIN L. MADDATU
 Chairman, NEA BGNRC
 Member, NEA Board of Administrators

Statement Confirming Adequacy of Internal Control System

The Board Audit Committee (BAC) reviewed the findings, observations and recommendations of the Internal Audit Quality and Management Office on the operations of the NEA prior to endorsement and approval of the NEA Board. The Internal Control System of the NEA is adequate.

Rene M. Gonzales
RENE M. GONZALES
 Chairman, NEA BAC
 Member, NEA Board of Administrators

Statement on Review of Financial, Operational and Risk Management System

The NEA Board Credit and Risk Management Committee (BCRMC) reviewed recommendations of Management for Calendar Year 2021 involving Financial, Operational and Risk Management prior to endorsement and approval by the NEA Board.

Alipio Cirilo V. Badelles
ALIPIO CIRILO V. BADELLES
 Chairman, NEA BCRMC
 Member, NEA Board of Administrators

2021 CORPORATE PERFORMANCE SCORECARD ACCOMPLISHMENT

PES Form 4

Monitoring Report as of December 31, 2021

NATIONAL ELECTRIFICATION ADMINISTRATION

	Component			Annual Targets	Actual	Weighted Rating							
	Strategic Objectives (SO)/Strategic Measure (SM)		Weight										
Social Impact	SO 1	To empower member-consumers as responsible owners of the Electric Cooperatives											
	SO 2	To ensure that the Electric Cooperatives provide accessible, adequate, quality, and reliable service											
Stakeholders	SM 1	Number of completed and energized sitio projects	20.00%	1,085	1,096	20.00%							
	SM 2	Number of consumers connected	15.00%	400,000	533,602 *	15.00%							
	SO 3	To generate peak performance among Electric Cooperatives to ensure competitiveness											
	SM 3	Number of EC officials and employees graduated from certification/competency programs	5.00%	1,100	2,061	5.00%							
	SO 4	To enhance networking to gain support for program implementation											
	SM 4	Improved EC Overall Performance Rating from "B" and "C" to at least 'A' Rating	0.00%	Improvement from Baseline	2020 EC Categorization was deferred as per BR No. 2021-082	-							
	SM 5	Percentage of Satisfied Customers	5.00%	90%	99%	5.00%							
			45.00%										
Financial	SO 5	To sustain the organization's viability and ensure accountability and transparency											
	SM 6	Amount of loans facilitated (PHP M)	10.00%	500 M	583.06 M	10.00%							
	SM 7	Percentage of ECs under Category B, C, and D provided with loans	0.00%	Report of Actual Accomplishments	22% (4 out of 18 ECs)	-							
	SM 8	High collection efficiency maintained (%)	5.00%	97.23%	98.39%	5.00%							
	SM 9	Payment of NG Advances	5.00%	Payment based on DOF-approved payment scheme	PHP 842.818 M	5.00%							
	SM 10	Continuing Electrification Subsidy Utilization Rate	10.00%	100%	86.00%	8.60%							
			30.00%										
Internal Process	SO 6	To upgrade organizational infrastructures											
	SM 11	Percentage of sitio electrification projects funded that are fully compliant with NEA standards and specifications	6.00%	70% of projects done as of end Sept. 2021	72.47%	6.00%							
	SM 12	Percentage of sitios completed and energized within 180 calendar days from release of funds to ECs	6.00%	50.00	76.64%	6.00%							
	SM 13	Percentage of regular loans released within prescribed processing periods	3.00%	100% (released within 24 days)	100% (released within 24 days)	3.00%							
			15.00%										
Learning and Growth	SO 7	To enhance human resources knowledge, skills and behavioral competencies											
	SM 14	Compliance to Quality Standards	5.00%	Surveillance Audit Passed	Surveillance Audit Passed	5.00%							
	SM 15	Percentage of employees with required competencies met	5.00%	Increase from 2020 Competency Level	<table border="1"> <tr> <th>Year</th> <th>Competency Level</th> </tr> <tr> <td>2020</td> <td>71.68%</td> </tr> <tr> <td>2021</td> <td>77.77%</td> </tr> <tr> <td>Increase/Decrease:</td> <td>6.09%</td> </tr> </table>	Year	Competency Level	2020	71.68%	2021	77.77%	Increase/Decrease:	6.09%
Year	Competency Level												
2020	71.68%												
2021	77.77%												
Increase/Decrease:	6.09%												
			10.00%										
TOTAL			100.00%	98.60%									

* Consumers connected from January 01, 2021 to November 30, 2021

WHISTLEBLOWING PROGRAM AND COMPLAINT POLICY

NEA's Whistleblowing Program and Complaint Policy was duly approved by the NEA Board of Administrators (NEA-BOA) through Board Resolution No. 57, series of 2017 dated 31 May 2017 and correspondingly submitted to the Office of National Administrative Registry at the University of the Philippines Law Center on 19 June, 2017 for filing, publication and recording.

A. INTRODUCTION

It is the State's policy that the governance of government-owned or controlled corporations (GOCCs) shall be carried out in a transparent, responsible and accountable manner with the utmost degree of professionalism and effectiveness. As a GOCC, integrity and accountability are necessary to maintain public trust and restore credibility in the public service. Whistleblowers are the primary vehicle through which misconduct is exposed and employees are therefore encouraged to come forward and voice their concerns about any aspect of this Office's work. However, witnesses to misconduct are oftentimes subject to retaliation for speaking out. This retaliation creates a chilling effect on the willingness of the employees to come forward and bring to light these misconducts.

The GCG has implemented Memorandum Circular No. 2016-02 entitled "Revised Whistleblowing Policy for the GOCC Sector". This guideline is therefore issued in order to implement the aforesaid memorandum on Whistleblowing Policy of the National Electrification Administration (NEA).

The purpose of this Whistleblowing Policy is to enable any concerned individual to report and provide information, anonymous if he/she wished and even testify on matters involving the actions or omissions of the employees, officers and members of the Board of Administrators of NEA and protect the identity of the whistleblower from retaliation for his/her actions.

B. DEFINITION OF TERMS

- **OFFICE** – refers to the National Electrification Administration (NEA).
- **EMPLOYEE** – refers to any individual who performs services for or under the control and direction of an employer for wages or other remuneration. For purposes of this Whistleblowing Policy, it shall also include rank-and-file, regular or contractual, job order or plantilla employees, supervisors, officers and members of the Board of Administrators.
- **RETALIATORY ACTION** – means the discharge, suspension, demotion, harassment, blacklisting or the refusal to hire an employee, or other adverse employment action taken against an employee in the terms and conditions of employment, or other actions which interfere with an employee's ability to engage in protected activities set forth under this policy.
- **WHISTLEBLOWING** – refers to the process whereby employees are encouraged to report suspected violations, complaints or concern involving financial disclosures, accounting, code of conduct and ethics or policies. Whistleblowing encourages employees to bring unethical or illegal practices to the forefront and addressing them before they become detrimental to the Office.

C. OBJECTIVES OF THE POLICY

A whistleblowing program is an important element of internal audit and control. Its main objectives are as follows:

1. To encourage employees to bring suspected malpractices, ethical and legal violations they are aware of to the attention of an internal authority.
2. To avoid exposing the office to risk or damage that may occur when employees violate a certain code of conduct. A strong whistleblowing program is one of the best means of reducing the impact of fraud and serious misconduct.
3. To help promote and develop a culture of openness, accountability and integrity within the office. The policy supports and assists personnel who have genuine concern to bring it to the attention of people within the office who can take appropriate actions.

D. SCOPE OF THE GUIDELINE

1. The guideline shall apply to all employees of NEA as defined.
2. The following concerns and issues shall encompass reporting by concerned employees:
 - a. Violations of the provisions of the following rules and regulations, to wit:
 - i. R. A. No. 6731, "Code of Conduct and Ethical Standards for Public Officials and Employees";
 - ii. R. A. 3019, "Anti-Graft and Corrupt Practices Act",
 - iii. R. A. 7080, as amended, "The Plunder Law";
 - iv. Book II, Title VII, Crimes Committed by Public Officers, The Revised Penal Code;
 - v. Executive Order No. 292 s. 1987, "Administrative Code of 1987";
 - vi. R. A. No. 10149, "The GOCC Governance Act of 2011";
 - vii. GCG MC No. 2012-05, "Fit and Proper Rule";
 - viii. GCG MC No. 2012-06, "Ownership and Operations Manual Governing the GOCC Sector";
 - ix. GCG MC NO. 2012-07, "Code of Corporate Governance for GOCCs"; and
 - x. Other Circulars and Orders and applicable laws and regulations.
 - b. Reportable Conditions as provided under GCG Memorandum Circular No. 2016-02, Revised Whistleblowing Policy for the GOCC Sector.

E. PROTECTED ACTIVITIES

No retaliatory action shall be made against an employee because he/she does any of the following:

1. Discloses, threatens to disclose, or is about to disclose to his/her immediate superior or through any means under this policy an activity, policy or practice of the officers, co-employee, or any of the members of the Board of Administrators, that the employee reasonably believes is in violation of a law, regulation or policy.
2. Provides information to, or testifies before any panel duly constituted under this policy or competent court of jurisdiction conducting an investigation, hearing or inquiry into any violation committed of under the scope of this program or of any law, rule, regulation or policy.
3. Discloses, threatens to disclose or is about to disclose to a superior or through any means provided under this policy, or public officer a policy or practice of an officer, co-employee or any of the members of the Board of Administrators that the employee reasonably believes is incompatible with the mandate of this office.

F. POLICIES

1. A confidential reporting channel/mechanism shall be established wherein whistleblowers may convey or communicate their concerns and/or complaints.
2. All reports must state the specific conditions/s, action/s and/or omission/s being complained about, as well as the corresponding laws, rules or regulations allegedly violated. If possible, documentary and other evidence in support of the allegation must be submitted for evaluation.
3. All reports by whistleblowers shall be treated fairly, properly and confidentially to the greatest extent possible. As such, the process allows for anonymous reporting. The whistleblower who informs against any wrongdoing may choose to maintain his anonymity and provide a manner by which he/she can be contacted without jeopardizing his anonymity. If any employee is making an identity disclosure, said employee shall retain his/her anonymity unless he/she agrees otherwise.
4. The anonymity is limited and exclusive only to the whistleblower. All respondents or those complained of must be clearly identified by their full names and positions. Furthermore, the alleged violations, actions and/or omissions must be clearly identified, together with the law, rule and regulation allegedly violated.
5. In the event that the whistleblower withdraws or desist from providing additional information, the investigation shall continue provided that the evidence gathered is sufficient as determined by the whistleblowing committee.
6. In the event that the complained employee resigns prior to the final resolution of the case against him/her, the investigation shall still continue provided that the evidence gathered is sufficient as determined by the whistleblowing committee.
7. The filing of a case in a court of competent jurisdiction does not affect the conduct of the investigation to determine administrative liability, if any.
8. The whistleblowing program intends to provide warnings and promote ethical conduct in the office. In this manner, the whistleblower may raise matters of concern or issues that are within the scope of the program enumerated per letter D above.
9. The Office shall ensure that no employee shall be at risk of suffering some form of retribution as a result of reporting or raising a concern.
10. Employees shall be responsible to raise only genuine concerns, in good faith and without any ulterior motive. The process should not be used to support personal grievances about conditions of employment or disputes.
11. The Administrator may create and appoint a "Whistleblowing Committee" that would handle the overall responsibility for the implementation and maintenance of the program.

G. GCG WHISTLEBLOWING WEB PORTAL

The Governance Commission has established the website www.whistleblowing.gcg.gov.ph as its primary reporting channel for whistleblowers under GCG Memorandum Circular No. 2016-02, Revised Whistleblowing Policy for the GOCC Sector. This reporting channel is an online-based platform by which whistleblowers may securely submit reports electronically while at the same time ensuring their anonymity and the confidentiality of their reports. Whistleblowers are encouraged to utilize this online reporting channel.

H. CONFIDENTIALITY

Except when the whistleblower does not invoke anonymity and/or confidentiality when invoking the policy under this guideline, the office shall ensure confidentiality of all information arising from whistleblowing reports submitted. It shall treat all reports including the identity of the whistleblower and the person complained of in a confidential and sensitive manner. The identity of the whistleblower will be kept confidential, unless compelled by law or the Courts to be revealed, or unless the whistleblower authorized the release of his/her identity.

I. PROTECTION OF A WHISTLEBLOWER AGAINST RETALIATION

Retaliatory acts against whistleblowers who submit whistleblowing reports in good faith shall not be tolerated by this office which shall extend all possible assistance to the whistleblower under the law and given the circumstances. Such retaliatory acts may include:

- (a) Discrimination or harassment in the workplace;
- (b) Demotion;
- (c) Reduction in salary or benefits;
- (d) Termination of contract;
- (e) Evident bias in performance evaluation; or
- (f) Any acts or threats that adversely affect the rights and interests of the whistleblower.

J. UNTRUE ALLEGATIONS

If a whistleblower makes allegations that are determined to be fabricated or malicious falsehoods, and/or he/she persists in making them, legal action may be taken against him/her by the office.

K. EFFECTIVITY CLAUSE

This guideline shall take effect fifteen (15) days after the approval by the NEA Board of Administrators, and after submission of three (3) certified copies of the same to the office of the National Administrative Registry at the University of the Philippines Law Center.


EMMANUEL P. JUANEZA
Administrator



ALFONSO GABA CUSI

Chairman, NEA-BOA
Secretary, Department of Energy (DOE)

Age: 72

Date of First Appointment: 1 July 2016

Highest Educational Qualifications:

Doctorate in Business, Honoris Causa
Polytechnic University of the Philippines

Master in Business Administration
University of the Philippines, Cebu

BS in Business Administration
La Salle College, Bacolod

Relevant Experiences prior to appointment:

- General Manager Philippine Ports Authority (PPA)
- General Manager, Manila Int'l. Airport Authority (MIAA)
- Director General, Civil Aviation Authority of the Philippines (CAAP)



EMMANUEL PACURSA JUANEZA

Member, NEA-BOA
Administrator, NEA (18 October - Present)
Alternate Chair, NEA-BOA
(25 November 2019-17 October 2021)
Undersecretary, DOE (18 November-17 October 2021)

Age: 69

Date of First Appointment: 25 November 2019

Highest Educational Qualifications:

RA 1080 - Professional Mechanical Engineer
Registered Mechanical Engineer
BS in Mechanical Engineering
Western Institute of Technology, Iloilo City

Technical Vocational-Machine Shop Practice
Iloilo School of Arts and Trades, Iloilo City

Relevant Experiences prior to appointment:

- Undersecretary, DOE
- Board Member, Technical Education and Skills Training (TESDA)
- Member, NAPOCOR Tongonan I Power Plant Audit Team for the DOE

Continuing Training Program:

- Project Management Fundamental, Abu Dhabi, U.A.E., 2010
- General Electric Project Control Manager Training, Atlanta, USA, 2006
- General Electric Contract Manager Training, Atlanta, USA, 2005
- ISO 9001 Auditor Training, Dubai, 2003
- OXBOW Power Management Training, Nevada, USA, 1998
- Outstanding Performance Award, Royal Commission, KSA, 1996
- Merit Certificate Award GE/MEELSA, KSA, 1991



JESUS CRISTINO PURUGANAN POSADAS

Alternate Chair, NEA-BOA
(18 October 2021-Present)
Undersecretary, DOE (16 September 2016-Present)

Age: 72

Date of First Appointment: 18 October 2021

Highest Educational Qualifications:

RA 1080 - Professional Mechanical Engineer
Registered Mechanical Engineer
BS in Mechanical Engineering
University of the Philippines, Diliman

Master of Business Administration
Dela Salle Graduate School of Business, Manila

Relevant Experiences prior to appointment:

- Senior Undersecretary, DOE
- Certified National Energy Management System (EnMS)/ISO Expert, DOE and UNIDO

Continuing Training Program:

- Energy Management System (EnMS) and ISO 50001 Training, September 2012-December 2013
- Training for National Experts on Developing Bankable Energy Efficiency Investment Projects, 23-24 May 2016
- Conventional Power Plant Technical Workshop, 29 August 2014
- Professional Energy Manager (PEM) Development Path, December 2013

NOTABLE ACCOMPLISHMENTS OF THE BOARD

The NEA Board of Administrators (BOA) is composed of five (5) members, including the NEA Administrator, and headed by the Secretary of the Department of Energy (DOE) as Chairman. On 18 October 2021, Undersecretary Emmanuel P. Juaneza was appointed as NEA Administrator. His post as Alternate Chair of the NEA BOA was relinquished to DOE Undersecretary Jesus Cristino P. Posadas on the same date.

For the year 2021, a total of 25 Board Meetings (12 regular, 8 quasi-judicial matters, and 5 special meeting) were conducted by the NEA Board of Administrators, approving a total of 153 resolutions to respond to the requirements of NEA, the ECs and the Rural Electrification Program as a whole. On the other hand, the NEA Board Committees each accomplished the following:

1. The Board Governance, Nomination and Remuneration Committee (BGNRC) chaired by Board Member Agustin L. Maddatu held a total of eleven meetings.
2. The Board Credit and Risk Management Committee (BCRMC) chaired by Board Member Alipio Cirilo V. Badelles held a total of seven (7) meetings.
3. The Board Audit Committee (BAC) chaired by Board Member Rene M. Gonzales held a total of four (4) meetings approving a total of 13 committee resolutions.

**AGUSTIN LAYOSO MADDATU**

Member, NEA-BOA (2016-present)

Age: 71**Date of First Appointment/
Sworn to Office:** 18 November 2016**Highest Educational Qualifications:**
BS in Commerce, Major in Business Administration
University of the East, Manila**Relevant Experiences prior to appointment:**

- Deputy Administrator for Administration, NEA
- Rural Electrification Director, NEA
- Acting General Manager, various ECs
- Chief of Research Division, NEA
- Financial Analyst, NEA

Continuing Education Program:

- ICD Masterclass Governing with Analytics: Building A Predictive Enterprise, Training Date: 10 December 2021 (via Zoom App)
- ICD Webinar: Future-Ready Boards, A Deep Dive, 28 May 2020
- Advanced Corporate Governance Training (ACGT) 18-19 November 2019, Sulo Hotel, Quezon City
- Corporate Governance: Board Effectiveness Best Practices, 9 November 2018, Manila Marriot Hotel, Pasay City
- Introduction to Finance for Directors, 24 August 2017, Discovery Primea, Makati City
- Best Practices in Parliamentary Procedures for Public Officials, 26 May 2017, Manila Marriott Hotel, Pasay City
- Professional Directors Program, 1, 8, 9, 15, 16 March 2017, Discovery Primea/Dusit Thani Hotel, Makati City

- Department Manager, Intelligence and Investigation ID and Pass Control
Manila International Airport Authority

Continuing Education Program:

- ICD Masterclass Governing with Analytics: Building A Predictive Enterprise, Training Date: 10 December 2021 (via Zoom App)
- ICD Webinar: Future-Ready Boards, A Deep Dive, 28 May 2020
- Advanced Corporate Governance Training (ACGT) 18-19 November 2019, Sulo Hotel, Quezon City
- Corporate Governance: Board Effectiveness Best Practices, 9 November 2018, Manila Marriot Hotel, Pasay City
- Introduction to Finance for Directors, 24 August 2017, Discovery Primea, Makati City
- Best Practices in Parliamentary Procedures for Public Officials, 26 May 2017, Manila Marriott Hotel, Pasay City

- Chairman, Committee on Ethics, 11th Congress
- Founder, Badelles Law Office
- President, Integrated Bar of the Philippines (IBP), Lanao del Norte Chapter
- Governor, IBP Northern Mindanao

Continuing Education Program:

- ICD Masterclass Governing with Analytics: Building A Predictive Enterprise, Training Date: 10 December 2021 (via Zoom App)
- ICD Webinar: Future-Ready Boards, A Deep Dive, 28 May 2020
- Corporate Governance: Board Effectiveness Best Practices, November 8, 2019, Marriot Grand Ballrom, Pasay City
- Advanced Corporate Governance Training (ACGT) 18-19 November 2019, Sulo Hotel, Quezon City

- Organizer of various sectors in Mindanao and worked closely with the Consortium for Rural and Urban Service Projects and the Parishes in Davao City and Cotabato Provinces.

Continuing Training Program:

- ICD Webinar: Future-Ready Boards, A Deep Dive, 28 May 2020
- Corporate Governance: Board Effectiveness Best Practices, 8 November 2019, Marriot Grand Ballrom, Pasay City
- Advanced Corporate Governance Training (ACGT) 18-19 November 2019, Sulo Hotel, Quezon City
- 2018 National Rural Electric Cooperative Association (NRECA) Annual Meeting, 24 February -2 March 2018, Nashville, Tennessee, U.S.A.
- Asia Clean Energy Forum, 5-8 June 2017
ADB Headquarters, Mandaluyong City
- Professional Directors Program, 1, 8-9, 15-16 March 2017, Discovery Primea/ Dusit Thani Hotel, Makati City

**RENE MIJARES GONZALES**

Member, NEA-BOA (2017-present)

Age: 66**Date of First Appointment/
Sworn to Office:** 10 May 2017**Highest Educational Qualifications:**
BS in Military Education and Training
Philippine Military Academy, Baguio City**Relevant Experiences prior to appointment**

- Executive Director
CIRCA Security and Investigation, Inc.
- Division Chief, Intelligence
Civil Aviation Authority of the Philippines

**ALIPIO CIRILO VILLACORTA BADELLES**

Member, NEA-BOA (2017-present)

Age: 72**Date of First Appointment/
Sworn to Office:** 28 September 2017**Highest Educational Qualifications:**
Bachelor of Commerce, San Beda College, Manila
Bachelor of Laws, San Beda College, Manila**Relevant Experiences prior to appointment:**

- Co-chairman, House Joint Congressional
- Power Commission (JCPC)
- Chairman, Committee on Energy, 12th & 13th Congress

**EDGARDO RAMA MASONGSONG**Member, NEA-BOA (18 Nov 2016 - 24 Aug 2021)
Administrator, NEA (18 Nov 2016 - 24 Aug 2021)**Age:** 63**Date of First Appointment/
Sworn to Office:** 18 November 2016**Highest Educational Qualifications:**
AB Major in Philosophy,
Notre Dame University, Cotabato City
Theological Studies,
St. Francis Xavier Regional Major Seminary
(SFX-REMASE), Davao City**Relevant Experiences prior to appointment:**

- Representative, I-CARE Party-list, 16th Congress
- General Manager, Bukidnon Second Electric Cooperative, Inc. (BUSECO)
- Asst. City Administrator, Cebu City Government
- Branch Manager, Region 7 Visayas Cooperative Development Center (VICTO)

CY 2021 Major Accomplishments

I. Rural Electrification Program

The National Electrification Administration (NEA) has been at the forefront of implementing the country's electrification program since its creation as an institution in 1969 by virtue of RA 6038. For more than five decades, the NEA stayed true to its mandate of lighting up provincial towns and the remotest of villages in our country.

As of December 2021, the data on the energization status of the franchise areas of the ECs shows that 78 provinces, 90 cities, 1,387 municipalities, 36,087 barangays, 126,263 sitios and 14.825 million connections have been provided with electricity.

With the Electric Cooperatives (ECs) as its implementing arm in the mandated mission of rural electrification, even in missionary or economically unviable areas, the NEA continues to implement the Sitio Electrification Program (SEP). As of December 2021, 1,096 sitios were completed/energized, compared to its 2021 target of 1,085 sitios. This contributed to the connection of 582,083 additional consumers which is in line with the President's directive to provide electricity access for all.

II. Provision of Loan Facilities to ECs

The NEA exceeded its full-year loan availment target of PhP500 Million by the ECs. Latest data shows PhP676.795 Million worth of loans, including calamity loans, has been extended to 28 ECs. The agency released a total of PhP583.064 Million to finance capital expenditure projects to 23 ECs; PhP41.859 Million for 69KV sub-transmission lines to La Union Electric Cooperative, Inc. (LUELCO); PhP50 Million working capital to Camarines Sur III Electric Cooperative, Inc. (CASURECO III); and PhP93.731 Million to eight (8) ECs for the repair and rehabilitation of damaged distribution facilities caused by Typhoons Kiko, Quinta, Rolly, and Ulysses.

As of December 2021, NEA posted a total collection for the year's operation the amount of PhP1.818 Billion against amortizations due of PhP1.799 Billion or 98.39% collection efficiency.

III. Payment of National Government Advances

While NEA was able to fully settle its foreign loan obligations on 11 April 2017, it has payables from the National Government (NG), particularly the Bureau of the Treasury (BTr), for the advances made by BTr in the payment of the agency's foreign loan amortization.

The total advances to NEA amounting to PhP18.523 Billion was requested for conversion into subsidy. Accordingly, the DOF considered the conversion of PhP14.915 Billion into subsidy, leaving a balance of PhP3.608 Billion, payable in four (4) years starting 2018 up to 2021.

As of 7 December 2021, NEA was able to pay a total of PhP3.608 Billion, including interest, to the National Government. This represents a milestone for the agency for the full payment of the NG Advances.

IV. Capacity Building Program for EC Personnel

The NEA conducts several competency seminars and training programs annually to empower and enable the ECs to cope with the changes brought about by the restructuring of the power industry.

For 2021, a total of 2,061 EC personnel participated in the seminars conducted by NEA. The training programs are essential to enhance the core values and financial, institutional, and technical (FIT) skills of the ECs' personnel to bring about marked improvement in the ECs' operational efficiency and financial viability.

V. Corporate Governance

A. ISO 9001:2015 Certification

Anchored on its Good Governance Agenda, the Agency was able to maintain the existing ISO 9001:2015 certification with the conduct of Surveillance Audit by TÜV Rheinland Philippines, Inc. on 20 December 2021 covering the scope "Provision of Financial, Institutional, Technical and Legal Assistance to the ECs which in turn undertake power distribution on an area coverage basis."

B. Customer Satisfaction Survey

NEA continuously espouses good corporate governance in order to provide better service to the ECs. This was clearly reflected in the result/report submitted by Market Relevance Corp. (MRC), the third-party service provider for the conduct of the EC Customer Satisfaction Survey (CSS). The overall satisfaction rating garnered by NEA is at 99% which translates to "Very Satisfied."

The CSS covered nine items namely: Staff and Organization, Regulatory: Policies, Regulatory: Application, Financing Services, Technical Assistance, Information and Communication (Website), Complaints Handling, Records Keeping, Facilities. Overall, NEA's offices/departments were rated by the respondents with the average levels of satisfaction ranging from "Satisfied" to "Very Satisfied."

VI. Models in Renewable Energy Development

In the efforts to combat the increasing threats of climate change, step up NEA's commitment to improve access to clean and affordable energy, and accommodate the growing electricity demand of the island provinces, the NEA through the ECs continue to embrace renewable energy sources to electrify households especially in the far-flung and off-grid areas.

For the first quarter of 2021, NEA, through its Total Electrification and Renewable Energy Development Department (TEREDD), conducted a series of Information Education and Communication (IEC) campaign. The campaign intends to enable the NEA and EC employees understand the implementing rules, policy, and guidelines on renewable energy programs.

From 26 to 27 April 2021, a Net-Metering Program and Self-Generating Facilities seminar was conducted for ILECO I. The seminar is aimed to assist ILECO I in their net-metering implementation and to bring knowledge on some of the provisions of the amended net-metering rules.

On 22 June 2021, the Net-Metering Program seminar was conducted for NEA employees to provide understanding to NEA employees on solar rooftop installations, and other renewable energy technologies under the net-metering scheme and its implications to ECs.

In addition, President Rodrigo Roa Duterte granted approval for NEA to release funds for the implementation of the agency's rural electrification projects. A fund of PhP120 Million, contained under RA No. 11518 or the 2021 General Appropriations Act (GAA) is intended for the installation of solar panels on 44 public schools in four (4) provinces. This solar project aims to generate savings by sourcing a portion of the schools' electricity demand from solar rooftop.

Furthermore, the NEA has allotted PhP153 Million for the Expanded Household Electrification Program (Expanded HEP). Through the Solar PV Mainstreaming Program (PVM), NEA plans to bring electricity to the most diffused households that are deemed improbable for grid connection in the next five (5) years using 50 watt peak (Wp) Solar Home System (SHS) units.

As of December 2021, all SHS units have been distributed and installed. The final inspection was conducted for four (4) out of five (5) EC beneficiaries with the fifth EC beneficiary scheduled for final inspection.

VII. Mobilization of Task Forces

A. Task Force "Ulysses"

Last 8 November 2020, Tropical Depression "Ulysses" entered the Philippine Area of Responsibility (PAR) affecting a total of 1,245,841 families or 7,236 barangays in Regions NCR, I, II, III, CALABARZON, MIMAROPA, V and CAR which are under the coverage area of 43 ECs.

The estimated cost of damage to power distribution facilities of the affected ECs has reached PhP164.655 Million.

On 21 January 2021, Albay Electric Cooperative, Inc. (ALECO) reported that it had fully restored power to 170,560 out of the 197,876 affected households. ALECO, which is presently being managed and operated by Albay Power and Energy Corp. (APEC), said restoration of 2,755 households is ongoing, while 24,563 houses cannot be reconnected yet as these were declared totally or partially damaged.

In the province of Catanduanes, the First Catanduanes Electric Cooperative, Inc. (FICELCO) reported that 77.94% or 31,591 households that lost service due to recent typhoons got their electricity service back.

As of 24 June 2021, based on the monitoring on the recovery of damages brought by Tropical Cyclone "Ulysses", power has fully returned to all cities and municipalities in the provinces serviced by 43 ECs.

ALECO/APEC has fully restored power to 100% of its affected household connections on 31 March 2021. The 24,626 houses cannot be restored yet as these were declared totally or partially damaged while FICELCO reported 100% complete restoration with its affected household connections on 23 June 2021.

B. Task Force Sidlakang Misamis Dos Power (TF-SMDP)

The NEA Board of Administrators passed Resolution No. 2021-44, approving the deactivation of the Board of Directors of the Misamis Oriental II Electric Service Cooperative (MORESCO II) and the creation of Task Force Sidlakang Misamis Dos Power.

This developed after the comprehensive assessment conducted by the NEA Management and Consultancy Services Office (MCSO) revealed that the operational performance of MORESCO II retrogressed from "AAA" to "B" rating, with three non-compliances, namely, power accounts, collection efficiency and system loss.

The Task Force, chaired by Atty. Melchor Cubillo, will perform the duties and responsibilities of the EC Board of Directors prescribed in NEA Bulletin No. 35 and NEA Memorandum No. 2020-001 on Code of Governance for Electric Cooperatives.

In coordination with the MORESCO II management, the TF-SMDP is tasked, among others, to endeavor to resolve several issues that brought it to its financial distress; institute measures in the management and operational performance towards NEA standards; review its governance policies and practices and institute measures for reforms; and, obtain/encourage commitment building from the EC leaders, officers and employees and stakeholders.

C. Task Force Kapatid "Odette"

Last 14 December 2021, Super Typhoon Rai (Odette) entered the Philippines, affecting 43 provinces. In coordination with the NEA, 74 affected ECs are currently undergoing recovery measures.

Within the 11 affected regions, 35 ECs were able to continue normal operations. The strong winds running with a velocity of up to 220 km per hour, however, managed to interrupt power distribution among 27 ECs. As of 19 December 2021, the cost of these damages amount to PhP8,198,745.82.

From 21 to 23 December 2021, Administrator Emmanuel P. Juaneza continued to visit typhoon-affected ECs such as Southern Leyte Electric Cooperative, Inc. (SOLECO), as well as Leyte II, III, IV, and V Electric Cooperatives, Inc. (LEYECO) to oversee the restoration of electricity in these areas. Furthermore, 15 NEA engineers along with five (5) support staff members were deployed on 26 December 2021 to assess damages in the affected areas and acquire commitment from the ECs in restoration time tables.

Based on the 27 December 2021 report, the total cost of damage amounts to PhP1,854,957,568.59. There had been significant progress in overcoming these damages. Out of 937 municipalities, the electricity of 683 have been fully restored, with 87 municipalities having partially been restored.

VIII. Awards and Recognitions Received

A. Support on COVID-19 Fight

Cabinet Secretary Karlo Nograles showed appreciation to the ECs supervised by the NEA for supporting the national government's COVID-19 vaccination program. The co-chair of the Inter-Agency Task Force cited efforts of the ECs for their reliable electricity services to the countryside.

Furthermore, Nograles also praised the NEA and the ECs for supporting the pronouncement of President Rodrigo Duterte regarding the extension of 'non-disconnection' policy for lifeline consumers.

B. 14 Millionth Consumer Connection

The NEA has been providing total electrification in the rural areas since its foundation in 1969. With the combined effort of the agency and its implementing arm, the electric cooperatives, the Sitio Electrification Program is still being implemented.

In 16 April 2021, NEA energized the 14 millionth consumer connection in the country under the Rural Electrification Program (REP). The 14 millionth consumer connection is located in Sitio Kamias-Badjao Annex, Barangay Bus-Bus, Municipality of Jolo, Sulu province under the coverage area of the Sulu Electric Cooperative, Inc. (SULECO). The recipient family is a member of the Badjao community. The ceremonial switch-on was held in Barangay Bus-Bus, Jolo. The NEA and the ECs were lauded by Cabinet Secretary Karlo Nograles for achieving this important milestone in rural electrification.

C. Prompt Action on Citizens' Complaints

The NEA was commended by 8888 Citizens' Complaint Center (CCC) Director Bernadette Casinabe for ensuring timely response on all citizens' concerns and complaints. The CCC recognized the agency's efforts in ensuring that the citizens' concerns and complaints are acted upon in a timely manner.

The 8888 CCC referred a total of 424 citizens' concerns to the NEA as of 31 October 2021. The agency achieved 100-percent compliance by resolving all citizens' concerns and complaints within 72 hours.

IX. Approved Policies/Guidelines

In accordance with its expanded powers, functions and privileges under Section 5 of RA 10531 and Section 5 of the IRR, the NEA has formulated several policies and guidelines geared towards the fulfillment of NEA's mandate and to provide assistance and guidance to the ECs in the performance of their franchise obligations as distribution utilities.

A. Safekeeping of Electric Cooperative's Vital Documents and Records thru Electronic Data Files

The ECs are being directed to develop or adopt records management systems to ensure their continuous operation

during occurrences of storms, natural calamities, and man-made disasters. The ECs must also provide a back-up for storage and retention of vital documents and records to mitigate the risk of losing data.

B. Conduct or Participation of Electric Cooperatives in Certain Activities

A memorandum to ECs was issued to guide all ECs in the conduct and/or participation in activities which are not directly related to the functions of a distribution utility but are necessary, incidental or appropriate to accomplish the purpose of securing the financial, operational, and economic viability of the ECs.

The guidelines include the exclusive use of EC facilities, equipment, and resources for the EC operations and activities. It also requires the submission of the list of activities an EC will conduct or participate such as seminars, trainings, and out-of-town trips.

C. Appointment or Assignment of a Task Force to an Electric Cooperative

The Regular Board Resolution 2021-134 was issued to ensure the economic and financial viability and operation of ECs that have suspended or removed and replacement of the Board of Directors. The policy also aims to avert further operational and financial loss to the detriment of the member-consumer-owners, to effectuate NEA intervention on improvement in the EC's operational efficiency; and to maximize NEA assistance to all ECs requiring intervention.

D. Policy on EC Investments

The objectives of this policy are: (1) to identify the investment ventures that the ECs can engage into; and (2) to lay down the guidelines and determinants to guide the ECs in formulating and undertaking their respective investment plan.

E. Hiring and Termination Process for ECs' Officials

A number of policies were issued for the process of selecting General Managers and Acting General Managers for ECs. RB Resolutions 2021-130, 2021-131, and 2021-132 discuss the hiring process and termination of general managers, and qualifications of a general manager who would be assigned as an acting general member to a neighboring EC.

Another policy, RB Resolution 2021-133, was implemented for the qualifications of non-NEA Personnel or non-personnel to be assigned as a Project Supervisor and/or Acting General Manager of an EC.



INDEPENDENT AUDITOR'S REPORT

THE BOARD OF ADMINISTRATORS
National Electrification Administration
57 NEA Building, NIA Road, Government Center
Barangay Pinyahan, Diliman, Quezon City
1100

Report on the Financial Statements

Opinion

We have audited the accompanying financial statement of National Electrification Administration (NEA), which comprise the statements on financial position as at December 31, 2021 and 2020, and the statements of financial performance, statements of changes in net assets /equity, statement of cash flows, statements of comparison of budget and actual amounts for the years then ended December 31, 2021, and notes to the financial statements including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the NEA as at December 31, 2021 and 2020, and its financial performance and its cash flows for the years then ended in accordance with International Public Sector Accounting Standards (IPSASs).

Basis for Opinion

We conducted our audits in accordance with the International Standards of Supreme Audit Institutions (ISSAIs). Our responsibilities under those standards are described in the Auditor's Responsibilities for the Audit of Financial Statements section of our report. We are independent of the NEA in accordance with the Revised Code of Conduct and Ethical Standards for Commission on Audit Officials and Employees (Code of Ethics) together with the ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IPSASs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the NEA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the NEA or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the NEA's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on a basis of these financial statements.

As part of an audit in accordance with ISSAIs, we exercise professional judgment and maintain professional skepticism throughout the audits. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for the one resulting error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of NEA's internal control.
Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the NEA's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to date of our auditor's report. However, future events or conditions may cause the NEA to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audits.

Report on Other Legal and Regulatory Requirements

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information required by the Bureau of Internal Revenue on taxes, duties and license fees disclosed in Note 27 to the financial statements is presented for purposes of additional analysis and is not a required part of financial statements. Such supplementary information is the responsibility of management and has been subjected to the auditing procedures applied in our audits of the basic financial statements. In our opinion, except for the effect of the information of the matter described in the Basis for Qualified Opinion Section, the supplementary information is fairly stated in all materials respects in relation to the basic financial statements taken as a whole.

COMMISSION ON AUDIT

By:
EMMA A. DE GUZMAN
Supervising Auditor

June 1, 2022



NATIONAL ELECTRIFICATION ADMINISTRATION

NEA, ECs and MCOs: Partners in Rural Electrification and Development
57 NIA Road, Government Center, Diliman, Quezon City 1100



Management System
ISO 9001:2015
www.tuv.com
ID 919080300



STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The Management of the NATIONAL ELECTRIFICATION ADMINISTRATION (NEA) is responsible for the presentation of the financial statements as at December 31, 2021, including the additional components attached thereto in accordance with the International Public Sector Accounting Standards (IPSAS). The responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of financial statements that are free from material statement whether due to fraud or error, selecting, and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

The Board of Administrators reviews and approves the financial statements before such statements are issued to the regulators, creditors and other users.

The Commission on Audit has audited the financial statements of NEA in accordance with the Philippine Public Sector Standards on Auditing and has expressed its opinion on the fairness of presentation upon completion of such audit, in its report to the Board of Administrators.

SONIA B. SAN DIEGO
Deputy Administrator
Corporate Resources and Financial Services

Date Signed

MAY 26 2022

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(02) 929-1908
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ALFONSO G. CUSI
Chairman of the Board

Date Signed

EMMANUEL P. JUANEZA
Administrator

08 March 2022
Date Signed

ATTY. ELISEO S. CALMA, JR.
Notary Public - Quezon City
Until December 31, 2022
PTR NO. 094517-17-03-2022 / QC
IBP NO. 094517 / ROLL NO. 50183
MCLE COMB. NO. V1-092717
Commission on Governance, "Building the Future"



National Electrification Administration
STATEMENT OF FINANCIAL POSITION

December 31, 2021
(In Philippine Peso)

	<u>NOTE</u>	<u>2021</u>	<u>2020</u>
ASSETS			
Current Assets			
Cash and Cash Equivalents	5	3,018,204,242	3,861,882,692
Receivables	6	5,091,343,916	4,733,946,330
Inventories	7	1,692,741	1,811,261
Other Current Assets	9	4,536,643	4,203,491
Total Current Assets		<u>8,115,777,542</u>	<u>8,601,843,774</u>
Non-Current Assets			
Long-term Loans Receivable	6	9,064,520,998	9,676,202,752
Property, Plant and Equipment	8	175,966,052	181,548,295
Other Assets	9	14,029,929	15,943,774
Total Non-Current Assets		<u>9,254,516,979</u>	<u>9,873,694,821</u>
Total Assets		<u>17,370,294,521</u>	<u>18,475,538,595</u>
LIABILITIES			
Current Liabilities			
Financial Liabilities	10	101,587,468	97,534,362
Inter-Agency Payables	11	67,508,450	913,099,760
Trust Liabilities	12	447,363,558	243,931,584
Other Payables	13	18,299,674	17,817,486
Total Current Liabilities		<u>634,759,150</u>	<u>1,272,383,192</u>
Non-Current Liabilities			
Financial Liabilities	10	82,708,640	74,438,489
Deferred Credits	14	476,107,257	420,735,264
Total Non-Current Liabilities		<u>558,815,897</u>	<u>495,173,753</u>
Total Liabilities		<u>1,193,575,047</u>	<u>1,767,556,945</u>
Net Assets (Total Assets Less Total Liabilities)		<u>16,176,719,474</u>	<u>16,707,981,650</u>
NET ASSETS/EQUITY			
Government Equity		4,970,461,024	4,970,461,024
Contributed Capital		177,560,561	177,560,561
Accumulated Surplus		11,028,697,889	11,559,960,065
Total Net Assets/Equity		<u>16,176,719,474</u>	<u>16,707,981,650</u>



National Electrification Administration
STATEMENT OF FINANCIAL PERFORMANCE

For the Year Ended December 31, 2021
(In Philippine Peso)

	<u>Note</u>	<u>2021</u>	<u>2020</u>
Revenue			
Service and Business Income	15	596,979,893	643,874,637
Total Revenue		596,979,893	643,874,637
Current Operating Expenses			
Personal Services	16	(303,729,591)	(291,546,776)
Maintenance and Operating Expenses	17	(99,224,789)	(87,519,867)
Financial Expenses	18	(8,751,964)	(40,111,271)
Non-Cash Expenses	19	(18,835,616)	(19,732,760)
Total Current Operating Expenses		(430,541,960)	(438,910,674)
Surplus from Current Operation		166,437,933	204,963,963
Gain/(Loss) on Foreign Exchange	21	472,741	(426,717)
Other Income	21	28,506,124	24,775,816
Surplus before Tax		195,416,798	229,313,062
Income Tax Expense	22	(58,120,491)	(67,821,003)
Surplus after Tax		137,296,307	161,492,059
Net Assistance/Subsidy	20	(622,930,275)	671,133,595
Net Surplus(Deficit) for the Period		(485,633,968)	832,625,654

Operating Revenues of the Service and Business Income decreased by PhP46.89 Million or 7%, primarily due to the decrease in interest income earned from loan releases to Electric Cooperatives (ECs). This pertains to the revenues recognized in NEA's books of accounts when ECs loan amortizations become due and collectible.

Further, a decrease of PhP8.37 Million or 2% of Current Operating Expenses was the net effect of the sudden decline of Financial Expenses due to the payment of National Government (NG) Advances which has been fully paid as of 31 December 2021.

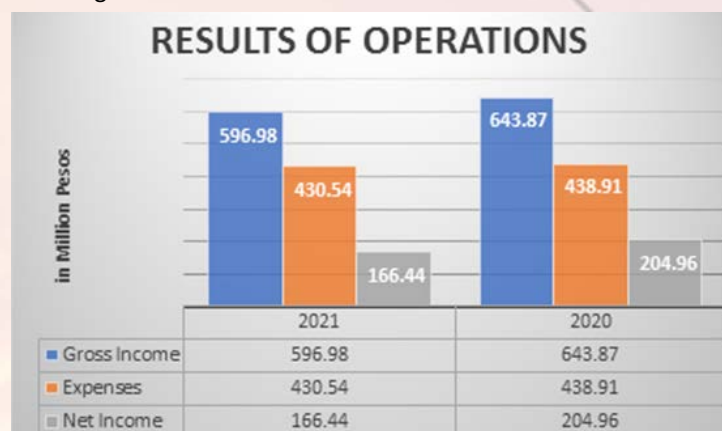
Such decrease in Revenue resulted to a lower net income by PhP38.53 Million for the year 2021. Accordingly, the net income after tax decreased from PhP161.49 Million to PhP137.30 Million.

Finally, the drastic decrease in Net Assistance/Subsidy was primarily due to the decrease in Subsidy Receipts from NG, from PhP1.441 Billion in 2020 to PhP778.75 Million in 2021. In addition, subsidy to NGOs/POs representing liquidation of subsidy released to ECs also doubled in 2021 compared to the amount of liquidation made in 2020 which resulted to a Net Deficit of PhP486.18 Million in CY 2021

FINANCE SERVICES

POSITIVE RESULTS OF OPERATIONS

The National Electrification Administration (NEA) has consistently attained positive results in its operations. In 2021, Operating and Service Income totaled to PhP596.98 Million while operating expenses amounted to PhP430.54 Million resulting to a Net Income of PhP166.44 million.



RESPONSIBLE CITIZENSHIP

The NEA, through the Finance Services Department (FSD), has constantly complied with government rules and regulations, particularly with Internal Revenue Code of the Philippines as provided under Republic Act No. 8424 or the Tax Reform Act of 1997. In CY 2021, the amount of PhP67.821 Million was paid to the Bureau of Internal Revenue (BIR) as Corporate Income Tax for CY 2020 operations.

Likewise, the amount of PhP85.241 Million were remitted to the Bureau of Treasury (BTr) representing 50% Dividends due from CY 2020 net earnings. This is in compliance with the requirements of Republic Act No. 7656 or the GOCC Dividends Law.

UNQUALIFIED AUDIT OPINION

In the audit of the Agency's Financial Operations for the year ending 31 December 2020, the Auditor rendered an unmodified opinion on the fairness of the presentation of the financial statements (FS) of NEA which implies that the FS met the requirements demanded by the regulations and that they were prepared in consonance with the Generally Accepted Accounting Principles in accordance with Philippine Public Sector Accounting Standards (PPSAS).

COLLECTION OF ECS LOAN AMORTIZATION

This year's total collections amounted to PhP1.770 Billion as against the total amortizations due of PhP1.799 Billion or 98.39% collection efficiency computed based on the formula agreed between NEA and the Governance Commission for Government Owned or Controlled Corporation (GCG). As compared to CY 2020 collection performance of 98.58%, collection efficiency decreased by a minimal of 0.19%.

There was a decrease in the total amortizations due by PhP97.634 Million as compared to CY 2020 due to fully amortized loan and limited release of new loan.

The top 5 paying ECs are the following:

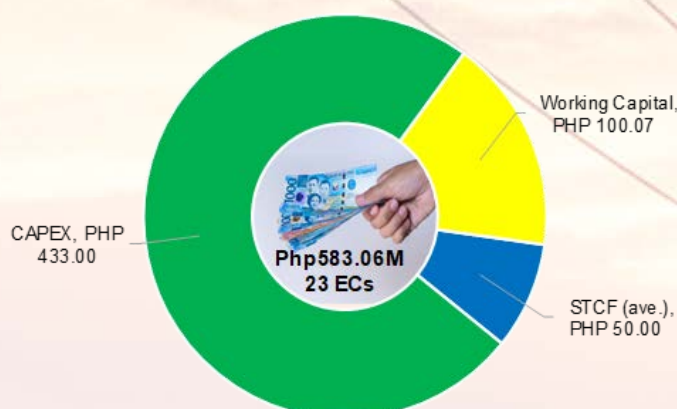
Electric Cooperatives	Amount (PhP'M)
1. DANECO	71.76
2. NEECO II – Area 2	61.04
3. MORESCO I	59.03
4. MORESCO II	56.97
5. CAGELCO II	55.68
Total	304.48

ACCOUNTS MANAGEMENT AND GUARANTEE

LOANS FACILITATION

The NEA provides loans to the Electric Cooperatives (ECs) under its Lending and Guarantee Program in order to help improve their financial and technical capabilities.

In 2021, total loans extended to 23 ECs amounting to PhP583.064 Million. This includes loans for Capital Expenditure (CapEx), Working Capital (WC) and Short-Term Credit Facility (STCF) for power accounts.



The NEA also extended a total of PhP93.731 Million calamity loans to eight (8) ECs to ensure immediate restoration of power and rehabilitation of distribution facilities to areas damaged by typhoons Quinta, Rolly, Ulysses and Kiko.

PERCENTAGE OF LOANS RELEASED WITHIN PRESCRIBED PROCESSING PERIODS

To guarantee efficient, effective and prompt assistance to ECs' loan request, NEA is committed to facilitate 100% of ECs' request within 24 days for Regular Term Loan. For the Year 2021, NEA was able to facilitate all ECs' request within the prescribed processing period of 24 days.

NEA GRANTED CLEARANCES TO THE ELECTRIC COOPERATIVES FOR THE AVAILMENT OF LOANS FROM SOURCES OTHER THAN NEA

To assist the ECs in accessing commercial financing in order to attain total electrification and technical, financial and institutional capabilities, NEA approved the credit facilities of forty eight (48) ECs' loan from banks and other financing institutions amounting to PhP2.645 Billion.

The issued clearances are for the purchase of maintenance vehicles and other transportation equipment, standby letters of credit for the prudential requirements of the ECs power providers, and credit line facilities that will be availed by the ECs anytime to finance CAPEX projects and to augment working capital. NEA generated revenue amounting to Php0.509 Million as service fee for the processing of NEA clearance to ECs loan from other sources.

EC ASSISTANCES

• SPECIAL PAYMENT ARRANGEMENT OF BASELCO AND ABRECO WITH NEA

The Special Payment Arrangement (SPA) on loan arrearages of BASELCO and ABRECO amounting to Php28.976 Million and Php37.639 Million, respectively, was recommended for another year. The SPA for ABRECO and BASELCO which started in 2019, improved the collection performance of NEA.

• LOAN MORATORIUM/DEFERMENT OF AMORTIZATION PAYMENT GRANTED TO CASURECO III

NEA granted CASURECO III one quarter loan moratorium for amortization due in 2020 considering the loss in revenue of 51% that it suffered equivalent to Php102 Million in October 2020 due to widespread destruction to its network and non-network assets caused by typhoons "Quinta", "Rolly" and "Ulysess" in the last quarter of 2020.

CONVERSION OF CALAMITY LOAN INTO CALAMITY GRANT/SUBSIDY

The National Government (NG) also provides financial/calamity assistance to the ECs through the Quick Response Fund (QRF) under the General Appropriations Act of 2021 for the replacement, reconstruction, rehabilitation or repair of distribution facilities in order that the situation and living conditions of people in communities or areas affected by natural or human-induced calamities, epidemics, crises, and catastrophes, may be normalized as quickly as possible.



In accordance with the General Appropriations Act on QRF (under SARO/NCA) and Policy on Conversion, the Administrator approved the conversion of total calamity loans (Typhoon Tisoy) of Php10.915 Million into grant/subsidy of five (5) ECs, as follows:

Electric Cooperatives	Amount (Php)
1. ORMECO	3,291,496.82
2. MARELCO	271,158.06
3. TISELCO	953,279.39
4. MASELCO	6,356,604.34
5. LUBELCO	43,068.38
Total	10,915,606.99

• PAYMENT OF NATIONAL GOVERNMENT (NG) ADVANCES

On 3 December 2021, NEA paid to the Bureau of Treasury (BTr) the amount of Php22.8 Million for the remaining balance of interest on advances made by the NG on NEA's foreign loans, thus, making all the advances including interest fully settled.

These advances are forex losses incurred in the payment of NEA's foreign loan obligations due to fluctuation of various foreign currencies which started in 1983 (from Php6.72 to Php56.00/\$1.00) and were not passed-on since the loans were relent in peso to the electric cooperatives.

NG advanced the payment of NEA's foreign obligation in the total amount of Php11.347 Billion and charged NEA an interest on NG Advances of Php7.177 Billion.

DOF approved the conversion of P14.916B and the balance of Php3.247 Billion were required to be paid in four (4) years from 2018 to 2021.

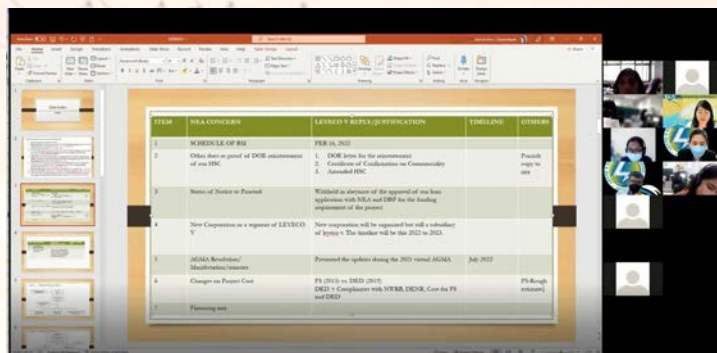
SUBSIDY RELEASES AND LIQUIDATION

For CY 2021, NEA released subsidy funds amounting to Php1.857 Billion and liquidated a total of Php1.522 Billion. Details as follows:

Fund Source	Amount (Php'B)	
	Releases	Liquidation
SEP/BLEP	1.232	1.072
Calamity Grant	0.483	0.253
NHANDRRMF	0.070	0.097
JICA Grant	0.032	-
Solar Home	0.029	0.050
LGU/NGO	0.011	-
OPAPP	-	0.042
Metering Project	-	0.008



As of 31 December 2021, liquidation rate is at 92% with an aggregate subsidy releases of Php38.568 Billion to 120 ECs. Total amount liquidated stands at Php35.457 Billion, leaving a balance of Php3.111 Billion.



MANAGEMENT AND CONSULTANCY ASSISTANCE

The Management and Consultancy Services Office (MCSO), in Performance Year 2021, managed to cope with the pandemic and strived harder to meet its initiatives and targets in the scorecard. Hereunder are the major accomplishments of the Department:

PLAN EVALUATION AND APPROVAL

As its core functions, the MCSO evaluated and approved 22 Strategic Development Plan (SDP), Sustainability Plan (SP) and Operational Improvement Plan (OIP) submitted Electric Cooperatives (ECs). It also evaluated 65 Quarterly Performance Reports (QPRs) of said ECs and completed four (4) comparative operational progress report of ECs.



DESIGNATION OF PROJECT SUPERVISORS (PS), ACTING DEPARTMENT MANAGERS (AGMs), PS/AGMs, and ASSISTS

To implement NEA's mandate of exercising its step-rights to operationally-challenged ECs, the MCSO, upon the recommendation and endorsement of the Administrator and approval by the NEA Board of Administrators, provided the necessary intervention to these ECs by designating 12 Project Supervisors (PSs) and/or Acting General Managers (AGMs). The designated AGMs or PS/AGMs also provided hands-on management to seven (7) ECs.

Similarly, the Department designated officers to render financial, institutional and technical assistance to ECs. The MCSO also monitored the performances of the designated PS/AGMs and Assists to ECs even during the pandemic.

Listed below are the designated PS/AGMs to ECs:

NAME	DESIGNATION	ELECTRIC COOPERATIVE	DATE
MR. GLEN MARK F. AQUINO	AGM	PANELCO I	March 15, 2021
ATTY. OMAR M. MAYO	PS	PANELCO	September 27, 2021
ATTY. OMAR M. MAYO	PS	BENECO	September 21, 2021
MR. CESAR E. FAELDON	PS/AGM	OMEKO	August 1, 2021
MR. CESAR E. FAELDON	PS	OMEKO	December 21, 2021
BIENVENIDA M. TONGOL	AGM	PALECO	March 8, 2021
ATTY. MAYFLOR C. ABUEDO	PS	PALECO	November 22, 2021
ENGR. FEDERICO P. VILLAR	AGM	PALECO	November 22, 2021
ATTY. RICARDO C. ORIAS, JR.	PS	ALECO	November 9, 2021
ENGR. NELSON A. LALAS	AGM	MASELCO	February 15, 2021
ATTY. ARIEL B. GEPTY	AGM	AKELCO	November 11, 2021
MR. JOEM B. QUINALAGAN	PS/AGM	CAMELCO	December 7, 2021
MR. PERCIVAL G. CRISOSTOMO	PS	MORESCO II	December 22, 2021
ENGR. FLOYD ERIC O. BAUTISTA	PS	LASURECO	October 1, 2021

Relative thereto, the MCSO initiated the conduct of Virtual Roundtable Assessment/Dialogue to ECs categorized as B, C, and D. Additionally, it also conducted Virtual Executive Session to five (5) ECs with designated Management Task Forces namely Task Force Duterte - Abra Power, Task Force Duterte - Rinconada Power, Task Force Northern Samar Power, Task Force Duterte - Zamboanga City Power and Task Force Duterte - Northern Davao Power.

Likewise, to further enhance the capacities of EC employees, necessary seminars through the expertise of some MCSO staff were undertaken virtually or on-site. These activities focused on Meter Reading, Billing, Connection and Disconnection; Procurement; Linemen's Training; Emergency and Regular CAPEX Planning; Power Metering and Substation Operation and Maintenance.



FINANCIAL MANAGEMENT SERVICES

For 2021, MCSO rendered the following financial management services to 121 ECs that include:

1. Evaluation and approval of EC Cash Operating Budget (COB);
2. Attend to request through board resolutions pertaining to EC financial management such as supplemental/budget realignment, utilization of Reinvestment Fund for Sustainable CAPEX (RFSC), retirement fund, investment and others;
3. Evaluation of EC financial performance using NEA-approved Key Performance Standard (KPS);
4. Monitoring of budget utilization of ECs; and
5. Preparation of consolidated EC financial profile and statement of financial position.

Also, the Department prepared the financial data requested by 31 government agencies and other stakeholders through Freedom of Information (FOI) facility.

COMMITTEE MEMBERSHIP

For its intervening task, MCSO participated in committee membership to various clusters and committee meetings such as: Committee on Performance Evaluation of OIC-General Managers, Selection Committee for General Managers, Administrative Committee, Committee on the Review of NEA Policies and Guidelines, NEA - CDA Technical Working Group, NEA Pre-Bid and Awards Committee and Technical Working Group, Committee on EC Technical Working Group - Qualified Third Party, NEA Change Management Team, and Committee on EC Financial Investments.

Also, MCSO personnel participated in various virtual meetings including senate, congressional and budget hearings to provide inputs on different issues and concerns affecting the ECs.

EC AUDIT SERVICES

Despite the whole Calendar Year of 2021 is still in the pandemic, the Electric Cooperative Audit Department (ECAD) managed to exemplary perform, even surpassing/outperforming the pre-pandemic year 2019 in some aspects such as the number of EC's non-performing assets evaluated and the total amount of Consumers Accounts Receivables evaluated and approved for write-off.

FINANCIAL AND MANAGEMENT AUDIT

ECAD had conducted Financial and Management Audit, including monitoring and evaluation of the EC's operating system of 19 ECs. Simultaneously performed during the audit was the validation of NEA loans and subsidy funds utilization.

A total of 19 justifications/explanations submitted by the ECs Board and Management in connection with the audit findings and recommendations were evaluated.

The Department was also able to finalize 18 audit reports that were furnished to the EC Board and Management.



WRITE-OFF OF CONSUMER ACCOUNTS RECEIVABLE AND DISPOSAL OF NON-PERFORMING ASSETS

As one of the Department's function, ECAD also evaluated 16 ECs Consumer Accounts Receivable for write-off in the total amount of PhP180,305,534.33. This resulted in the ECs accuracy and fair presentation of their financial viability, enabling them to employ a better collection strategy.

The ECAD also evaluated the floor price of 44 ECs' Non-Performing Assets (NPAs) for disposal with an aggregate amount of PhP64,146,041.21, higher than the 35 ECs evaluated in 2019 and 20 ECs in the year 2020.



Due to travel restrictions, monitoring of nine (9) ECs' implementation of NEA audit recommendations and ECs' justifications and action plans were conducted off-site.

COMMITTEE MEMBERSHIP

Other than its main functions, other duties of the Audit Department are membership to various committees such as the following:

- NEA Internal Administrative Committee
- NEA Bids and Awards Committee
- Committee of Key Performance Standards
- Committee of Accreditation of External Auditors for ECs
- Freedom of Information
- Committee of EC Investment Policy
- Committee on Anti-Red Tape
- NEA-CDA Technical Working Group
- Personnel Development Committee
- Gender and Development Committee

Aside from being a member of the committees mentioned above, ECAD was also designated as a panelist in the Selection Committee during initial interview of applicants for General Managers of Electric Cooperatives and as members of the Program Committee during the NEA Anniversary and Christmas Party.

INSTITUTIONAL SUPPORT TO MASELCO

The Department is also continuously extending its support to the management of MASELCO, having one of its staff assigned there as Institutional Assist to the Project Supervisor.

CONTINUOUS LEARNING AND GROWTH

A total of 21 ECAD employees/officials graduated from certification/competency programs, four (4) of whom shared their learning experience with other auditors.

And as to the learning and growth perspective, the employees of ECAD obtained an overall very satisfactory adjectival rating of 4.37% in their Performance Commitment and Review (IPCR).



The Department is committed to performing its core and other functions with the able leadership and the unwavering support and cooperation of all its dedicated staff, especially in these trying times brought about by this COVID-19 pandemic.

EC INSTITUTIONAL DEVELOPMENT SERVICES

POLICY FORMULATION

To ensure competitiveness among Electric Cooperatives (ECs), the National Electrification Administration (NEA), through its Organization Management and Development Division (OMDD), formulated three (3) Institutional Memoranda and one (1) Advisory:

1. NEA Memorandum No. 2021-40 dated 17 September 2021 - Guidelines in the candidacy of EC Officials and employees for 2022 National and Local Elections;
2. Advisory No. 40 dated 22 December 2021 - Reiterating NEA Memorandum No. 2018-011 on granting of year-end performance incentives and cash gift;
3. NEA Memorandum No. 2021-55 dated 13 December 2021 - Revised Policy on the Selection, Hiring, Termination of Service/Suspension for General Managers of Electric Cooperative (4th Revision); and
4. NEA Memorandum No. 2021-56 dated 13 December 2021 - Revised Policy Guidelines on the Conduct of Examination and Interview for applicants to the position of General Managers of Electric Cooperatives.

HUMAN RESOURCE MANAGEMENT AND DEVELOPMENT

The OMDD extended assistance to six (6) ECs in the conduct of Post Evaluation on the implementation of employee salary upgrading and reorganization, namely: QUEZELCO I, LUBELCO, COTELCO-PPALMA, FLECO, NUVELCO and PANELCO I.

Three (3) ECs namely: ABRECO, SULECO and AURELCO were either reorganized/re-aligned/re-engineered.



One (1) EC (NUVELCO) had been capacitated on the adoption of Individual Performance Evaluation System (PES) using the balanced scorecard.



Human strengthening is essential in any organization. In line with this, the Division evaluated 64 EC policies and 30 employees salary upgrading including COTELCO, LEYECO III, SAMELCO I, CASURECO IV, CEBECO II, NORSAMELCO, DORELCO, CASURECO I, CEBECO I, SAMELCO II, PELCO III, TARELCO I, LUBELCO, QUEZELCO I, ABRECO, MOELCI I, OMECO, FLECO, ISECO, NUVELCO, CAPELCO, PRESICO, NEECO II - AREA I, PELCO I, ALECO, COTELCO-PPALMA, NEECO II - AREA 2, ILECO III, ASELCO and GUIMELCO.

General Manager's Retirement Computation of eight (8) ECs namely: MOELCI I, PANELCO I, QUIRELCO, CAGELCO I, ILECO III, SURNECO, AKELCO and DASURECO were processed and evaluated. Likewise, the hold-over capacity of seven (7) EC GMs namely: COTELCO, DASURECO, SAMELCO I, CAGELCO I, LUBELCO, ILECO III and ISECO were also processed.

Process of selection, hiring and termination of services/suspension of EC General Managers is one of the activities being undertaken by the OMDD based on Standards set through a NEA Policy.

For this year, applicants from 18 ECs such as FLECO, QUEZELCO II, TIELCO, ZAMECO II, PALECO, PROSIELCO, IFELCO, CAMELCO, DORECO, PANELCO I, QUEZELCO I, ZAMCELCO, LUBELCO, NUVELCO, ANTECO, ORMECO, ZANECO and ILECO III were assisted for the qualifying examinations. Initial Interviews were done by the NEA Screening Committee in 17 ECs - FLECO, QUEZELCO II, TIELCO, IFELCO, PROSIELCO, ZAMECO II, PANELCO I, LUBELCO, NUVELCO, ANTECO, ORMECO, QUEZELCO I, ZAMCELCO, CAMELCO, DORECO, ILECO III and ZANECO.

OMDD Personnel conducted Background Investigations to applicants for GM of 14 ECs such as BENEKO, SURSECO II, LEYECO V, FLECO, ZAMECO II, QUEZELCO II, TIELCO, ORMECO, PANELCO I, NUVELCO, IFELCO, PROSIELCO, SOCOTECO I and ANTECO.

Applicants from BENEKO, CASURECO II, SURSECO II, DANECO, LEYECO V, FLECO, ZAMECO II, QUEZELCO II, TIELCO, NUVELCO and ORMECO were subjected to final interview by the NEA Board of Administrators.

After undergoing the selection and hiring process, NEA confirmed probationary appointment of General Managers from BENEKO, CASURECO II, SURSECO II, LEYECO V, FLECO, ZAMECO II, QUEZELCO II and TIELCO. Meanwhile permanent appointment of GM of ANECO, SAJELCO and DANECO were confirmed. There were 12 Officer-in-Charge confirmed.

DESIGNATION OF NOMINEES TO MEMBER-CONSUMER-OWNERS PROGRAM FOR EMPOWERMENT (MCOPE)

To provide additional assistance to ECs and considering valuable contributions and vital participation in the implementation of its various programs and activities, the designation of MSEAC/MCOPE nominee to the Board of SOCOTECO I, COTELCO, BATELEC I, LEYECO V and NEA Representative from PELCO III, LANECO and CENECO were confirmed.

CONSUMER WELFARE AND DEVELOPMENT

Two (2) years into the pandemic due to the novel coronavirus, the Consumer Development and Protection Division (CDPD) had not wavered in its objective of attaining member-consumer-owners (MCOs) empowerment and protection to sustain the momentum gained in past various roadshows/activities for the advancement of the Member-Consumer-Owners Program for Empowerment (MCOPE). It has attained, and even exceeded some of, its set targets despite the limitations brought about by the said global crisis.

CONSUMER PROTECTION AND EMPOWERMENT

CDPD had continuously made strides towards MCOs empowerment through the conduct of virtual orientations on MCOPE on the following ECs: PALECO, ALECO, MASELCO and BASELCO; which translated to 30,051 organized MCOs barangays nationwide and 95 ECs with 100% organized MCOs at the barangay level.



For the Division's program on consumer protection, CDPD had produced a booklet entitled "R.A. 11361 - Anti-Obstruction of Power Lines Act" which were distributed to all ECs to serve as information material; processed eight (8) requests for By-laws amendment in accordance with the pertinent provisions of existing laws, rules, and other regulatory/NEA issuances; and responded to 793 consumer complaints received or endorsed by the Department of Energy, Civil Service Commission, Office of the Ombudsman, local government units, Hotline 8888, Presidential Complaint Center and other attached departments under the Office of the President. NEA was given by the Office of the President a rating of 100% which means that all 463 complaints referred from January to November 2021 were acted upon by NEA and the ECs with concrete and specific action within 72 hours from receipt of the endorsement from Hotline 8888.

CUSTOMER SATISFACTION SURVEY

As a validation of the effectiveness of the NEA established complaints mechanism, CDPD processed 89,551 MCO responses to survey on customer satisfaction of 94 ECs on institutional programs and services to identify appropriate measures/strategies to attain institutional stability.

The Division had provided assistance and monitored the establishment of 12 livelihood projects of seven (7) ECs for marginalized beneficiaries toward MCO empowerment.

INPUTS ON VARIOUS HOUSE BILLS

CDPD had also provided substantial inputs/comments on the proposed House Bill Nos. 1903 and 3040 on senior citizens discount and the same was submitted to the Special Committee on Senior Citizens, House of Representatives; and House Bill Nos. 7608 and 8786, "An Act Providing for the National Energy Policy and Framework for Electric Power Advocacy" submitted to the Committee on Energy of the House of Representatives. Likewise, CDPD staff had acted as resource persons during the conduct of virtual Regional Consultative meetings regarding institutional concerns for Region X ECs and AIM-Mindanao (Association of Institutional Managers in Mindanao).

MEMORANDUM FORMULATION

CDPD staff had drafted/formulated NEA Memorandum 2021-30: NEA-ECs Simultaneous Line Clearing and Tree Planting Activities issued on 15 July 2021, Memorandum 2021-013: Call for Support and Cooperation to the Palamigan ng Bayan issued on 6 March 2021, and Memorandum to All ECs - Call for Support and Participation to the KADIWA NI ANI AT KITA Program issued on 24 February 2021.



ASSESSMENT OF ECs INSTITUTIONAL PROGRAMS

The Division was also involved in the annual review/assessment of the institutional programs/activities of 121 ECs based on KPS-institutional parameters to determine their overall rating for EC categorization and classification; in the conduct of quarterly review/assessment on the compliance of 121 ECs to governance parameters based on reportorial requirements and identify possible interventions for institutional strengthening of the ECs that resulted to 42 number of ECs fully compliant to governance criteria, and 65 number of ECs substantially compliant, eight (8) ECs partially compliant, and six (6) ECs non-compliant to the same; and in the evaluation of 73 ECs biennial e-ICPM on Institutional Plans and activities as basis for approval of COB. In addition, CDPD staff also validated ECs monthly institutional and performance standard monitoring reports through the NEA Web Portal, comprising five (5) Institutional DETs.

NATIONAL ELECTRIFICATION ADMINISTRATION
The 1st Performance Governance System Institutionalized National Government Agency
NEA, ECs and MCOs - Partners in Rural Electrification and Development

Board of Directors & General Managers Rating

Online submission through virtual application

- With CDPD Personnel's presence
- EC evaluator/s in his/her personal email address shall submit his/her evaluation
- Syntax: EC/PF#_/Name of Evaluator
ex: **BASELCO/PF#4/Bd Pres Acddalin**
- Submit **ONLY** to CDPD's official email address for BOD & GMs Evaluation
cdpd.nea@gmail.com

Activate Windows
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ENGINEERING OPERATIONS

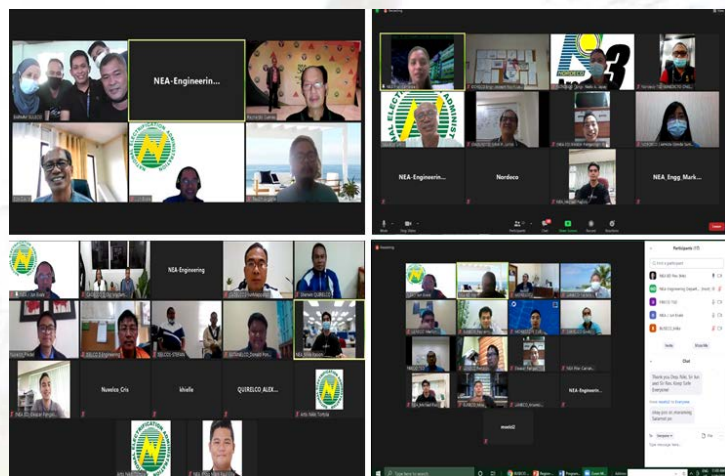
PERFORMANCE ASSESSMENT AND TECHNICAL AUDIT

The National Electrification Administration (NEA), through its Engineering Department (ED) conducted the Performance Assessment to PANELCO I's distributions system by: Determination of priority projects for the preparation of CAPEX 2020-2022; Reduction of System Loss; Overall assessment of EC's technical operations; and Providing best practices and compliances for the EC's adoption in order to attain efficiency.



POLE RELOCATION

With the implementation of the government project to improve the condition of road network by the Department of Public Works and Highways (DPWH), a month-long Regional Consultations were conducted with the Electric Cooperatives on the Status of Pole Relocation through Virtual Conference.



JICA PROJECTS MONITORING

In the continuous assistance towards the completion of the project intended of the rehabilitation of the distribution lines of the six (6) ECs in the Bangsamoro area, as funded by the grant of the Japan International Coordination Agency (JICA), the ED continuously monitoring the Status of Implementation of the projects to BARMM ECs.

Electric Cooperative	Feeder	Municipality/ City	October 2021	Remarks/ Date of Completion
BASELCO	Lamitan Feeder	Isabela-Lamitan	100%	30 September 2020
LASURECO	40 Feeder 2	Marawi City-Mulondo	51%	Scheduling of power interruptions, halted during the observance of religious activities
	5 Tugaya Feeder	Tugaya-Gannassi	3%	
MAGELCO	DOS Feeder & Talayan Feeder	Datu Odin Sinsuat - Datu Saudi Ampatuan	57%	November 2021 (Reported Completed)
	Upi Feeder	Awang-South Upi	100%	April 2021
	Landasan Feeder	Landasan-Simuay	100%	July 2021
	Parang Feeder	Simuay-Matanog	100%	July 2021
SIASELCO	Feeder 3	Substation-Sipanding	57%	On-going
SULECO	Feeder 4	Jolo-Alt	100%	Completed 15 January 2021
	Feeder 6	Jolo-Maimbung-Indanan-Parang	48%	Right of Way Issues, Road Widening, and Scheduling of Power Interruptions
TAWELCO	Feeder 1	Bongao - Paht	0%	Supply of Materials awarded in July 2021

TASK FORCE KAPATID SUPERVISION

After Typhoon "Odette" hit the Philippines on 16 December 2021, the NEA through the Disaster Risk Reduction and Management Department (DRRMD) initiated a Team to monitor and supervise the power restoration in BOHECO I and II franchise areas.

On 26 December 2021, engineers from the ED were assigned to lead the monitoring of the restoration of power in BOHECO I, BOHECO II, SOLECO and LEYECO IV franchise areas. The ECs Task Force Kapatid "Odette" contingents provided assistance for the power restoration.

ECs Affected	BOHECO I	BOHECO II	SOLECO and LEYECO IV
NEA Engineers	Engr. Bonifacio T. David Engr. Mark Paul M. Villa	Engr. Rexon M. Argana Engr. Mark Exequiel A. Ablen	Engr. Carl Xerxes D. Javillo Engr. Eleazar C. Pangasinan, Jr Engr. Rica Angeline A. Ani
ECs TFK Contingents	AURELCO NEECO I PRESCO ALECO-APEC DORELCO ESAMELCO SAMELCO I SAMELCO II LEYECO V	CANORECO CASURECO I CASURECO II CASURECO III CASURECO IV SORECO I SORECO II TISELCO MASELCO FICELCO PELCO I PELCO II NEECO II Area 1 NEECO II Area 2	INEC CENPELCO ISECO LUELCO PANELCO I PANELCO III BENECO MOPRECO BILECO LEYECO II LEYECO III LEYECO V



DISASTER RISK REDUCTION AND MANAGEMENT

OBSERVATION ACTIVITIES

The Disaster Risk Reduction and Management Department (DRRMD) conducted an observation activity on 16 to 19 November 2021, regarding the preparedness and readiness of Quezon II Electric Cooperative, Inc. (QUEZELCO II) when it comes to any types of calamities or disasters.

The said observation activities are aligned with the EC's submitted Emergency Response Plan (ERP), including their Emergency Response Organization (ERO), functions of their respective ERO, Pre, During, and Post Disaster activities.

The aim of the observation activities is to help the Electric Cooperatives (ECs) to improve their response when it comes to any calamities or disasters.



INSPECTION AND ACCEPTANCE OF REHABILITATED PROJECTS DAMAGED BY CALAMITIES/ DISASTERS

The Department evaluated/inspected and issued Certificate of Final Inspection and Acceptance (CFIA) of rehabilitated projects of ECs affected by the various calamities/disasters as of 31 December 2021:

• TROPICAL CYCLONES (TC)

TC OMPONG

1. CAGELCO I
2. CAGELCO II
3. IFELCO
4. Kaelco
5. INEC
6. LUELCO
7. MOPRECO
8. NUVELCO
9. PANELCO I
10. ZAMECO I
11. ISELCO II
12. ISECO

TC ROSITA

1. IFELCO

TC TISOY

1. ORMECO
2. ROMELCO
3. QUEZELCO II
4. BATELEC II
5. TIELCO
6. CASURECO I
7. CASURECO III
8. CASURECO IV
9. SAMELCO II
10. FICELCO

TC URSULA

1. TIELCO
2. ILECO III
3. CEBEKO II
4. SAMELCO II
5. AKELCO

TC USMAN

1. ORMECO

ZAMBOANGA Z3R PROJECT

1. ZAMCELCO

• MARAWI RECOVERY, REHABILITATION AND RECONSTRUCTION PROGRAM (M3RP)

The Department also inspected the distribution system and facilities and rehabilitation projects affected by Marawi Siege in Lanao Del Sur Electric Cooperative, Inc. (LASURECO) on 28 May to 3 June 2021.

EVALUATION OF ECS 2021 VULNERABILITY AND RISK ASSESSMENT (VRA) PLANS, MITIGATION PLAN AND EMERGENCY RESPONSE PLAN (ERP)

Eighty five (85) Vulnerability and Risk Assessments and Mitigation Plans and one hundred two (102) Emergency Response Plans were evaluated by the Department for CY 2021.

The Department is ensuring the timely submission of VRA, MP and ERP of all ECs annually as it is part of the compliance to Republic Act 11039 of the Electric Cooperative Emergency and Resiliency Fund (ECERF) and its Implementing Rules and Regulations (IRR).

TASK FORCE KAPATID TROPICAL CYCLONE "ODETTE"

DRRMD together with other Technical Services Sector Departments (Engineering and Total Electrification and Renewable Energy Development Department (TEREDD)) participated and spearheaded the Task Force Kapatid (TFK) for Tropical Cyclone Odette. TFK from different ECs from different regions and PIOUs were mobilized to various affected ECs to help and fast track the rehabilitation and restoration of their distribution facilities damaged by the abovementioned TC Odette.



TOTAL ELECTRIFICATION AND RENEWABLE ENERGY DEVELOPMENT

NEA's SUBSIDIZED RENEWABLE ENERGY PROJECTS

- **Expanded Household Electrification Program (Expanded HEP)**

The National Electrification Administration (NEA) has allotted PhP153 Million for the Expanded Household Electrification Program (Expanded HEP). Through the Solar PV Mainstreaming Program (PVM), the NEA is planning to electrify at least 5000 Households (HH) using 50 Wp Solar Home System (SHS) units.



The PVM program is an off-grid electrification scheme that aims to bring electricity to the most dispersed and isolated households that are deemed unviable for grid connection in the next five years.

The Electric Cooperative (EC) beneficiaries namely ILECO III (931 HH), BISELCO (1,200 HH), COTELCO (1,063 HH), CASURECO IV (878 HH) and ZANECO (967 HH) conducted the bidding for the Supply, Delivery and Installation of the SHS units. The results of the biddings are then forwarded to the NEA for the releasing of subsidy.

Despite the COVID-19 pandemic, the Final Inspection was conducted for the four (4) out of five (5) EC beneficiaries. The details of inspection are specified below:

Electric Cooperative	No. of Beneficiaries	Remarks
CASURECO IV	878	100% installed. Completed with CFIA Completed with CFIA Date inspected: July 13-23, 2021
ILECO III	931	100% installed. Completed with CFIA Date inspected: August 17-27, 2021
ZANECO	967	100% installed. Completed with CFIA Date inspected: November 2-8, 2021
COTELCO	1063	100% installed. Completed with CFIA Date inspected: November 4-10, 2021
BISELCO	1200	100% installed. For schedule of Final Inspection



- **Expanded Sitio Electrification Program (Expanded SEP)**

The Expanded Sitio Electrification Program (Expanded SEP) has an allocated budget amounting to PhP12 Million for the Conduct of Feasibility Study on Establishing a Mini-Grid System with Renewable Energy Source.

The feasibility study is directed at the use of renewable energy to provide electricity in six off-grid areas in the franchise area of EC beneficiaries namely SOCOTECO II, ZANECO and QUEZELCO II.

The Memorandum of Agreement between NEA and EC for the project was reviewed by Office of the Government Corporate Counsel (OGCC). Currently, the NEA is still awaiting for the MOA to be signed by SOCOTECO II to commence the project. While, QUEZELCO II and ZANECO have already signed the MOA and now for schedule of release of subsidy funds.

INSTALLATION OF SOLAR FACILITY INCLUDING NET METERING APPLICATION AND EQUIPMENT FOR THE TEN PUBLIC SCHOOLS IN THE COVERAGE AREA OF BATELEC II

The Renewable Energy Development Division (REDD) supported the Project's intention to source a portion of 10 Public Schools' demand thru the use of Solar Facility. The Project aims to install a Solar Power Facility in rooftop of Public Schools including a Net Metering Connection.



The Net Metering Connection enables the Public Schools to maximize the power generated by the Solar Facility. The excess power will be delivered to the grid and will be offset on the consumed electricity from the grid. This is monitored by a bidirectional meter which records the imported and exported energy. The project will help in generating savings and at the same time mitigate climate change.



On 22-25 November 2021, the Engineers of NEA-REDD proceeded to Batangas II Electric Cooperative, Inc. (BATELEC II) to conduct monitoring and inspection in the project – "Installation of Solar Panels in 10 Public Schools in Lipa City". Issues were observed during the monitoring and inspection and REDD advised the EC to resolve the identified issues before the issuance of CFIA.

ASSISTED PROJECTS UNDER THE EUROPEAN UNION - ACCESS TO SUSTAINABLE ENERGY PROGRAMME (EU-ASEP)

• Solar PV Mainstreaming (PVM) Program Window 2

The Solar PV Mainstreaming Program (PVM) as one of the components of the European Union - Access to Sustainable Energy Programme (EU-ASEP) is an off-grid electrification scheme, wherein EC will operate and maintain individual solar home systems (SHS) to dispersed households in their remote and off-grid areas for a fixed monthly tariff approved by the Energy Regulatory Commission (ERC).

The EC Beneficiaries are DASURECO (8,600 SHS), COTELCO (5,000 SHS), SOCOTECO II (7,500 SHS), SUKELCO (5,900 SHS), BUSECO (2,500 SHS) and FIBECO (1,000 SHS). In which, FIBECO withdrawn from the program. Below is the details of delivery of 30,500 units divided into three tranches:

Tranche	Schedule	No. of Units
Tanche A	September 1-28,2021	6,100
Tranche B	September 30 to October 8, 2021	9,150
Tranche C	October 25 to November 6, 2021	15,250

• Rural Network Solar (RNS)

This program was specifically designed to expand EC purchase of RE without requiring increases in tariffs, and thus contribute to the mission of RE development at no additional cost for the Philippine economy. The RNS program will provide the subsidy as a capital-cost by-down with a total of 7M Euro (~PhP420 Million). Seven (7) projects will be identified with 1 Million Euro (maximum) or PhP63.86 Million per project as donation. In this project, the ECs will shoulder 30% (maximum) as equity and secure Certificate of Registration (COR) for Own-Use.

The Rural Network Solar-Technical Working Group (RNS-TWG) identified the following criteria for the selection of the beneficiaries of the program; power supply deficiency, availability of land (at least 1.2 ha) beside or near the substation, vulnerability to risks/disasters, cost of electricity (generation), and strong commitment.

The program was divided into three Lots for the bidding process. The Luzon Lot is composed of PANELCO I, INEC and BENEKO. While the Visayas Lot is composed of SAMELCO I and SAMELCO II. Lastly, the MINDANAO Lot is composed of SUKELCO and SOCOTECO II.

For Luzon Lot, there was no submitted bid from bidders therefore the PMO proceeded to re-bid the said Lot. For Visayas and Mindanao Lot, the bid opening was conducted last 18 June 2021. Prospected bidder had undergone initial post qualification last 26 August 2021 and Bid clarification letter was prepared by World Bank.

• I-PURE Mindanao

The Integration of Productive Uses of Renewable Energy for Sustainable and Inclusive Energization in Mindanao (I-PURE Mindanao) is a project funded by the EU-ASEP 4.5 Million Euro Top-up Grant. The NEA, as the lead applicant, is coordinating with the Mindanao Development Authority (MinDA) and some Mindanao ECs to implement this grant funded project with the aim of bringing improved economic and social conditions to families in marginalized and disadvantaged communities in Mindanao through the use of renewable energy solutions for their livelihood activities and household energization.

The project will utilize different energization schemes and renewable energy powered machineries to augment the economic generation potential in the agri-fishery value chain in some areas in Mindanao.

OTHER ASSISTED PROJECTS

• ROMELCO Small Wind Grant Aid

The NEA-REDD sent a letter on 7 December 2021 to the Department of Finance (DOF) seeking for endorsement for possible grant assistance from the Government of Japan for the installation of small wind turbines in the Municipality of Concepcion, Romblon.

The project aims to provide sufficient and clean energy source for over 1200 households and residents in the said municipality. The grant will be outsourced and operated by Romblon Electric Cooperative, Inc. (ROMELCO) to bring electric service to its area coverage.



LEGAL SERVICES

PREPARATION OF POSITION PAPERS ON VARIOUS HOUSE / SENATE BILLS / RESOLUTIONS

For the year, the National Electrification Administration (NEA) through the Legal Services Office (LSO), provided a total of 20 Position Papers/Comments on various house/senate bills/resolutions affecting NEA and the ECs:

a) Senate Bills

- *Senate Bill No. 2154, JCEC Extension Act*
- *Senate Bill No. 2220 and House Bill No. 9487, An Act Enhancing the Powers and Functions of the Joint Congressional Energy Commission, Further Amending for the Purpose Section 62 of RA 9136, Otherwise Known as the Electric Power Industry Reform Act of 2001, As Amended*
- *Proposed Senate Bill, Creating the Regional Investment and Infrastructure Coordinating Hub of Central Luzon (RICH), and for other Purposes*

b) House Bills

- *House Bill No.7608, An Act Providing for the National Energy Policy and Framework for Electric Power Advocacy*
- *House Bill No. 8786, An Act Providing for the National Policy and Framework for Energy Advocacy Through the Creation of the Energy Counsel Office*
- *House Bill No. 1903, An Act Increasing the Rate of Discount Granted to Senior Citizens on their Monthly Electric and Water Consumption, Amending for the Purpose RA 7432, As Amended by RA 9994, Otherwise Known as the Expanded Senior Citizens Act*
- *House Bill No. 3040, An Act Amending Section 4 (c) of RA 9994, Otherwise known as the Expanded Senior Citizens Act*
- *House Bill No. 370, An Act Imposing a Mandatory Moratorium on the Accrual and Collection of Principal Interests, Penalties and Surcharges on All Loans From Public and Private Financial Institutions Persons for a Period of Six Months from the Time Any Area Within the Territorial Jurisdiction of the Republic of the Philippines is Declared a Calamity Area by the President of the Philippines*
- *House Bill No. 6050, An Act Providing for Financial Relief to Victims of Calamities*
- *House Bill No. 9312, An Act Removing the Expiration Period of the Joint Congressional Energy Commission, Further Amending for the Purpose Section 62 of RA 9136, Otherwise Known as the Electric Power Industry Reform Act of 2001*
- *House Bill No. 4436, An Act Granting the Lanao Del Norte Electric Cooperative, Inc. a Franchise to Construct, Operate, and Maintain a Distribution System for the Conveyance of Electric Power to the End Users in All the Municipalities of the Province of Lanao Del Norte*
- *House Bill No. 4437, An Act Granting the Bicol Light and Power Corporation a Franchise to Construct, Install, Establish, Operate, Own, Manage, and Maintain a Power Distribution System for the Conveyance of Electric Power to the End Users in the Towns of Baao, Balatan, Bato, Buhi, Bula, Nabua, and the City of Iriga, Province of Camarines Sur, and for Other Purposes*

- *House Bill No. 7741, An Act Protecting the Rights of Indigenous Peoples and Indigenous Cultural Communities Affected by Renewable Energy Investments in Their Ancestral Lands, Amending Certain Provisions of RA 9153, Otherwise Known as the Renewable Energy Act of 2008*
- *House Bill No. 8764, An Act Amending Republic Act No. 8469 or the Downstream Oil Industry Deregulation Act, and House Bill No. 1651, A Resolution Directing the Committee on Energy to Conduct An Urgent Inquiry in Aid of Legislation on the Recent Spate of Oil Price Hikes Exacerbating the Economic Hardships Caused by the Covid-19 Pandemic*



- *House Bill No. 9280, An Act Institutionalizing An Installment Payment Scheme on Basic Utility Bills During Calamities, and for Other Purposes, to be known as the "Three Gives Law"*
- *House Bill No. 10258 and House Bill No. 10271, An Act Granting MORE Electric and Power Corporation a Franchise to Establish, Operate and Maintain for Commercial Purposes and in the Public Interest, a Distribution System for the Conveyance of Electric Power to End Users in the City of Iloilo, Province of Iloilo and Ensuring the Continuous and Uninterrupted Supply of Electricity in the Franchise Area, to Expand its Franchise Area and for Other Purposes."*
- *House Bill No. 9978, An Act Granting Davao Light and Power Company, Inc. a Franchise to Establish, Operate and Maintain, for Commercial Purposes and in the Public Interest, a Distribution System for the Conveyance of Electric Power to End-Users in the Municipality of Maco in the Province of Asuncion, Kapalong, New Corella, San Isidro and Talaingod, and in the City of Tagum and Island Garden City of Samal, in the Province of Davao Del Norte, and Ensuring the Continuous and Uninterrupted Supply of Electricity in the Franchise Area*

c) House Resolutions

- *House Resolution No. 1304, A Resolution Directing the Appropriate Committee/s of the House of Representatives, to Conduct An Inquiry, In Aid of Legislation, Calling Distribution Utilities and the Energy Regulatory Commission, Relative to the Use of Smart Meters for Safe and Contactless Meter-Reading*
- *House Resolution No. 1442, A Resolution Directing the DOE and Other Concerned Agencies, to Defer and Review the Legality and Propriety of DOE Issued DC No. 2019-01-001, Effectively Removing the UCME Subsidy Entitlement of dues to the Universal Charge for Missionary Electrification Subsidy and to Undertake the Necessary Actions to Properly Implement Section 70 of RA No. 9136, Otherwise Known as the Electric Power Industry Reform Act of 2001*

- House Resolution No. 1340, *A Resolution Urging National Risk Reduction and Management Council (NDRRMC) to Immediately Allocate Supplementary Budget to the EC Emergency and Resilience Fund for the Restoration and Rehabilitation of Damaged Distribution Systems of Distribution Utilities*
- House Resolution No. 1341, *A Resolution Urging the House of Representatives to Immediately Allocate Funds for the Restoration and Rehabilitation of Damaged Distribution System of Distribution Utilities*
- House Resolution No. 1603, *Resolution Commending ISELCO II for its 43rd Founding Anniversary and Recognizing its Contribution in Bringing Sustainable Development Through Rural Electrification of its Franchise Area*
- House Resolution No. 1615, *Resolution Urging the Committee on Energy of the House of Representatives to Conduct an Inquiry and Investigation, In Aid of Legislation on the Effects of Prolonged Revenue Disruption on the Power Supply Chain Due to the Pandemic, Adopting Therefore Legislative Measures if Necessary*
- House Resolution No. 2206, *Resolution Directing the Appropriate Committee to Conduct an Inquiry, In Aid of Legislation, on the Increase in Electricity Rates of Electric Cooperatives in Negros and Iloilo*



ISSUANCE OF MEMORANDA

For the year, the LSO rendered four (4) memoranda to all ECs:

1. Memo to All ECs No. 2021-39 re: Amendment to NEA Memorandum No. 2020-001 dated 27 January 2020
2. Memo to All ECs No. 2021-40 re: Guidelines in the Candidacy of EC Officials and Employees for 2022 National and Local Elections
3. Memo to All ECs No. 2021-58 re: Conduct or Participation of Electric Cooperatives in Task Force Kapatid
4. Memo to All ECs No. 2021-59 re: EO 156- Instituting Measures to Ensure Consistent and Reliable Electricity Service in Inadequately Served Areas, Improve Performance of Ineffective Distribution Utilities, and Achieve Total Electrification of the Country

PARTICIPATION IN SEMINAR AND EVENTS

Likewise, LSO lawyers also served as resource persons to 12 seminars:



1. Leadership Series Module 2 Batch 1, 2-7 February 2021
2. Leadership Series Module 2 Batch 2, 16-19 February 2021
3. Webinar for Lady General Managers and Lady Board of Directors entitled, "All Faces and Phases of Womanhood Light Up Our World: Inspirational Talks from Empowered Women in the Rural Electrification Sector", 16-17 March 2021
4. Orientation on Document Tracking System, 13 April 2021
5. Alternative Dispute Resolution re: Comprehensive Curse of Arbitration, 21 April to 3 May 2021
6. Electronic Records Management, 4-7 May 2021
7. MCLE-54th Pre-Judicature Program (LS), 17-28 May 2021
8. Seminar re: QMS Awareness with Risk Management and Document Control and Records Management, 23-24 and 29-30 June 2021
9. MCLE Compliance No. VII, 3, 10, 17, 24 and 31 July 2021
10. Office for the Alternative Dispute (OADR) Webinar Series (OWS) Season 2, Episode 10: "ADR in the Government", 12 November 2021
11. Training for Database Management and Data Analysis using MS Excel, 29 November to 3 December 2021
12. Training Invitation for Gender Sensitivity Seminar, 14-17 December 2021



PARTICIPATION IN COMMITTEE HEARINGS/DELIBERATION IN BOTH HOUSES

To provide inputs in proposed bills in both houses, NEA attended and participated in 27 Senate/Congressional Hearings on various bills/resolutions and eight (8) Court Hearings on cases concerning/affecting NEA and the ECs.

RENDER OF LEGAL OPINION

Rendered 19 Legal Opinions on various letter-inquiries from electric cooperatives.

RESOLUTION ON ADCOM CASES

A total of 18 administrative cases submitted to the NEA Board for reconsideration, and the same were approved.

ACQUISITION OF FAVORABLE COURT DECISIONS

NEA, in partnership with the OSG and OGCC, was able to secure/obtain of nine (9) favorable court decisions.

CONTRACT REVIEW

Reviewed 16 contracts affecting NEA and ECs.

INTERNAL AUDIT AND QUALITY STANDARDS MANAGEMENT

To support the government in its endeavor towards good governance, a strong and effective internal control system needs to be in place. The Internal Quality Standards and Management Office (IAQSMO) as an integral part of the Agency assists the Board of Administrators (BOA) to efficiently and effectively discharge its responsibilities. The IAQSMO conducted audit, research studies and reports which covered compliance with existing laws, rules, regulations and processes, appraisal/evaluation of organization performance and reliability and accuracy of accounting data. A total of 32 reports has been discussed/approved by the Board Audit Committee and confirmed by the Board of Administrators. The highlights are as follows:

REVIEW OF SYSTEMS AND PROCEDURES

Documented Systems and Procedures on the following were reviewed and monitored:

- Implementation of Accelerated Sitio and Barangay Electrification Projects (TEREDD)
- Review of Systems and Procedures on the Liquidation of Subsidy Funds Released to Electric Cooperatives (ECs)
- Review of Systems and Procedures on Billing and Collection (FSD)

These initiatives ensure regular recording and monitoring on transactions of the concerned ECs, while being compliant to National Electrification Administration (NEA) policies, guidelines, and other government rules and regulations and duly reviewed approved by the authorized officials.

MANAGEMENT/PERFORMANCE AUDIT

Evaluation/Validation of NEA 2020 Performance Accomplishment Report as of: a) 31 December 2020, b) 1st Quarter 2021, c) 30 June 2021 and d) 30 September 2021 were conducted to ensure that the Agency's target for the period were carried out as planned.

Appraisal of NEA Departments' Structure was ongoing to evaluate and provide an analysis that will give the NEA management an overall view of the different aspects of structure per department.

NEA's QUALITY MANAGEMENT SYSTEM (QMS)

The overall results of the internal quality audit of NEA's Quality Management System (NEA QMS), conducted remotely via virtual platform on 11-15 October 2021 covering the period from 1 October 2020 to 30 September 2021, showed that NEA continuously implements and maintains the system in conformity to the ISO 9001:2015 standards, NEA policies, and statutory/regulatory requirements. The results of Internal Quality Audit Report indicate the 38 positive findings, 39 opportunities for improvement and zero (0) non-conformity. In general, there are sufficient evidences exhibiting the effectiveness in the implementation of the NEA QMS in compliance with the requirements of ISO 9001:2015, except for some OFIs identified.

SPECIAL ASSIGNMENTS

To further provide the BAC with ample information, several special assignments and instructions were fulfilled by the IAQSMO in time for the quarterly discussions among the member of the Board. The following reports were used by the BOA in decision making pertinent to the approval and implementation of certain policies.

- Report on the Update of EC Collaterals or Securities for the loans of ECs to NEA as of 31 December 2020
- Formulation of Guidelines on the Conduct of Random Audit for Work-From-Home Scheme Implementation
- Updates on the following:
 1. Study on Board of Administrators' Allowances
 2. Tax Declarations submitted by ECs as collaterals of their loans to ECs
 3. Policy Guidelines on Subsidy Releases to ECs
 4. Current proof of payment/s of current real property taxes for ECs that submitted Tax Declarations as collateral for their loans to NEA
 5. Status of PHILRECA Loan Balance
- MANAP Revisions/Amendments
- Prospect on Sitio Electrification Subsidy Fund through NTF-ELCAC
- Reports on the Conduct of Random Surprise Audit for NEA Employees WFH for the months of July to December 2021



FINANCIAL/OPERATIONS AUDIT

To establish the degree of dependability and correctness of financial and non-financial information of past and present transactions it was earmarked in the department's objective. As such, IAQSMO audited the Government Service and Insurance System covering five (5) premiums and loan programs. Also previous audit recommendations on financial accounts were simultaneously monitored.

FORMULATION/REVIEW

Modified Rates on Speakers, Honorarium and Guidelines in the Provision of NEA Resource Speakers/Lecturers conducted by ECs/Other Government Agencies/Private Institutions were revisited. Necessary updates has been integrated to ensure compliance with the revisions in the present laws, rules and regulations.

Documentation of Systems and Procedures on the Collection of Training Fees from ECs thru inter-branch deposit in NEA's depository bank and Monitoring and Reporting Procedures for ECs New Consumer have been formulated and thereby ensuring that the same is duly documented and accounted for.

REGULATORY AFFAIRS

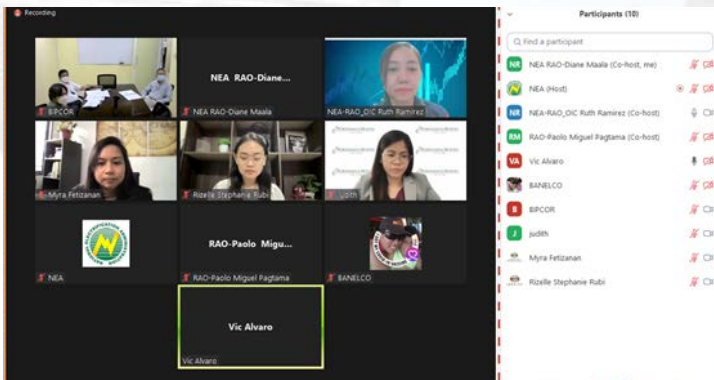
COMPLIANCE TO THE NEA MEMORANDUM NO. 2017-003, "POLICY IN THE CONDUCT OF COMPETITIVE SELECTION PROCESS (CSP) OF THE EC'S POWER SUPPLY AGREEMENT (PSA)"

In line with Regulatory Affairs Office (RAO) function to supervise, monitor and evaluate the status of the 121 Electric Cooperatives' (ECs) power supply contracting and CSP, RAO completed the thorough review of the following ECs' documents:

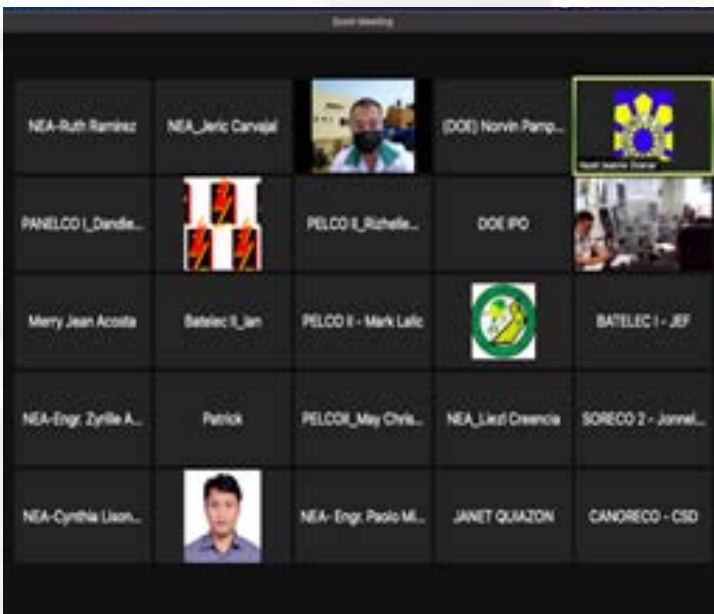
1. 105 Power Supply Procurement Plans (PSPPs)
2. Terms of Reference (TOR) - 27 ECs
3. Notice to Proceed with the conduct of CSP - 12 ECs
4. Power Supply Agreement (PSA) - 15 ECs
5. Notice to Proceed with the signing of PSA - 14 ECs

In addition, corresponding monitoring reports were prepared for the power supply contracting status and CSP updates among the 121 ECs.

To ensure adherence of ECs to the DOE Department Circular No. DC2018-02-0003, 71 various activities on ECs' CSP were attended by RAO as an observer. These CSP activities were conducted through virtual conference.



In terms of the 2021 banner activity of RAO on the mainstreaming of the draft PSA Review application through the Energy Virtual One Stop Shop (EVOSS) System, two (2) rounds of virtual conference were facilitated and conducted, together with DOE, among the concerned ECs.



Finally, to further strengthen the proper implementation of CSP and ECs' Unbundled Rate, RAO issued a total of six (6) Memoranda and Regulatory Advisories identified as follows:

- Memorandum No. 2021-07 Timely Conduct of Competitive Selection Process in the Procurement of Power Supply Agreement (PSA) - 2 February 2021
- Memorandum No. 2021-11 Ensuring Reliable and Stable Electric Power Supply During the Government's COVID-19 Vaccine Roll-out Program - 18 February 2021
- Regulatory Advisory No. 2021-001 Registration in the Energy Virtual One Stop Shop (EVOSS) System - 30 March 2021
- Regulatory Advisory No. 2021-002 NEA's Implementation of the Energy Virtual One Stop Shop (EVOSS) System for the Review of Power Supply Agreements (PSAs) of Electric Cooperatives (ECs) - 19 May 2021
- Regulatory Advisory No. 2021-003 Contract Term Provision for the Power Supply Agreement (PSA) in the ECs' Terms of Reference (TOR) for the Competitive Selection Process (CSP) - 3 December 2021
- Regulatory Advisory No. 2021-004 DOE's Department Circular No. DC2021-09-0030 - 3 January 2022



REVIEW OF ECs' UNBUNDLED RATE

As part of RAO's responsibility to supervise, monitor and evaluate ECs relative to their rate setting vis-à-vis the nature of ECs being non-profit or non-stock, RAO prepared the following monitoring reports:

- ECs' Effective Unbundled Power Rates (Quarterly)
- Comparative Report on ECs (Quarterly)
- RFSC Implementation (Quarterly)
- Summary of ECs' Loan Condonation (Quarterly)
- Status of ECs' approved Over/Under Recoveries implementation as of December 2020
- Lifeline Rates of ECs (Semi-Annually)
- Status of ECs' Capex Application filed with ERC as of December 2020
- RSEC-WR Implementation Impact on ECs' Operating Revenues for Residential Customers as of December 2020
- Review of ECs' Biennial Workplan (78 ECs)
- Simulation of EC Rates (4 ECs)



CORPORATE PLANNING

The National Electrification Administration (NEA), through the Corporate Planning Office (CPO), continues to adhere to its principle of good governance through the Performance Governance System. The department's overall focus is on strategy formulation and implementation of the Agency's Strategy Map and Scorecard. The office carries its function by ensuring the establishment, documentation, implementation, and continual improvement of the agency's Quality Management System (QMS) and securing the integration and evaluation of the Electric Cooperatives (ECs) Long-Term Development Plans and Annual Workplans.

CONDUCT OF 2021 MID-YEAR PERFORMANCE ASSESSMENT AND PLANNING REVIEW

The 2021 virtual mid-year performance assessment and planning review was conducted on 17-18 August 2021 to ensure NEA's objectives are aligned with its organizational changes. The conduct of the performance assessment provides an opportunity for the management and the employees to take action before their performance evaluation. It also offers a discussion on the actions that employees need to take to conquer challenges while keeping a positive management committee relationship.

After the two-day planning review, NEA was able to assess the corporate and departmental accomplishments and the level of importance of its current initiatives. The agency was able to develop plans and identify new initiatives to enhance departmental outputs.

CORPORATE GOVERNANCE SCORECARD

The Corporate Governance Scorecard is an instrument developed by the GCG to evaluate the GOCCs' best practices based on the international standards of corporate governance. The CGS ensures that GOCCs carry its responsibilities with utmost transparency with responsive, accountable, and competent board members.

For 2021, the CPO monitored the agency's compliance to the CGS requirements through coordination with its concerned departments. As a result, NEA was able to attain a final rating of "Outstanding".

CASCADING OF GOVERNANCE INITIATIVES

NEA continues to cascade its good governance to ECs to help them maintain their performance and global competitiveness. Through the conduct of a Strategic Thinking Cum Conference, ECs will be provided with a framework to find alternative and viable strategies that could boost their competitiveness while preserving customer value. It intends to align strategic decisions with critical goals, identify steps critical to strategic thinking, lay down rules in making decisions and plans, and set measurable, specific, and realistic objectives.

During the second semester of 2021, the CPO assisted SURSECO I in the conduct of their Strategic Thinking Conference-Workshop. The CPO provided significant guidance on the preparation of the workshop and responded in the EC's inquiries and concerns. The CPO also participated as resource speakers

on the conference held last 11-12 November 2021. After the two-day conference, SURSECO I was able to develop their plans and programs which would serve as basis in crafting the cooperative's 7-Point Electrification Agenda.

ISO 9001:2015 CERTIFICATION

Anchored on its Good Governance Agenda, the Agency was able to maintain the existing ISO 9001:2015 certification with the conduct of an on-site Surveillance Audit by TÜV Rheinland Philippines, Inc. on 20 December 2021 covering the scope "Provision of Financial, Institutional, Technical and Legal Assistance to the ECs which in turn undertake power distribution on an area coverage basis."

2021 NATIONAL ELECTRIC COOPERATIVES DISTRIBUTION DEVELOPMENT PLAN

The 2021-2030 National Electric Cooperatives Distribution Development Plan (NECDDP) is a compilation of Distribution Development Plans (DDPs) and Power Supply Procurement Plans (PSPPs) of 117 ECs. The NECDDP will ensure the provision of an adequate, quality, reliable, secure, and affordable supply of the electric power to the member-consumer owners.

On 30 June 2021, the NECDDP was submitted to the Department of Energy (DOE) pursuant to the Section 23 of Electric Power Industry Reform Act (EPIRA). The submission includes the Summary of EC's 10-year projected demand requirements vs. power supply contracted quantities, including CSP schedules; detailed comparative analysis, actual data on peak demand and system loss vs. 2020 DDP projections; Status of Capital Expenditure (CAPEX) Applications; and plans and programs of ECs per grid including the proposed infrastructure vs. projected demand requirements to ensure continuous supply of electricity to their franchise areas.

CONDUCT OF FACE TO FACE ORIENTATION ON ENHANCED - INTEGRATED COMPUTERIZED PLANNING MODEL TO ELECTRIC COOPERATIVES

Towards the attainment of set objectives even during this time of pandemic, NEA's sustained the mission to provide quality financial, institutional and technical assistances to ECs in delivering quality service to member-consumer owners.

The CPO conducted limited face-to-face orientation workshops to assist the ECs in the approval of its Workplan using the enhanced Integrated Computerized Planning Model (e-ICPM). The orientation also aims to update the ECs on the developments inside the model which is in line with the changes in the Electric Power Industry and to ensure the submission of FY 2021-2022 Workplan in relation to the Energy Regulatory Commission (ERC) approved/applied CAPEX projects.

The CPO conducted a total of three (3) series of on-site technical workshops for Lanao Del Sur Electric Cooperative, Inc. (LASURECO), Nueva Vizcaya Electric Cooperative (NUVELCO), and Isabela II Electric Cooperative (ISELCO II), which were held on the following schedules:

- LASURECO - 23-30 August 2021
- NUVELCO - 13-17 September 2021
- ISELCO II - 17-23 October 2021

CORPORATE AND EC TRAINING

The Calendar Year 2021 was quite a challenging period for the NEA-EC Training Institute (NETI) due to the continuing surge of the novel corona virus. In 2021, NETI came up with various innovations and approaches to mitigate the abrupt changes brought by the pandemic. NETI partnered with several institutions and providers capable of providing seminars done virtually that is adaptable to the changing environment. Eventually, NETI was able to carry its mandate and successfully deliver its Learning and Development Programs through continuous conduct of online capacity-building activities for the NEA and EC officials and employees, which were included in the Departmental Balanced Scorecard.

EC TRAINING PROGRAMS

NETI implemented 41 programs on Certification/Competency Training Activities with a total of 2,061 EC officials and employees trained and graduated against the total target of 1,100 participants. NETI offered a broad range of topics, which include safety, communication, leadership, and finance, among others.

The Safety Leadership course was launched in 2021 to complement the course on Basic Safety Training for Lineworkers, which seek to address the frequent occurrence of workplace accidents in the ECs.

Moreover, despite the constant lockdowns in 2021, NETI was able to conduct its only face-to-face customized training held at PANELCO I headquarters with adherence to safety protocols. This was only made possible with the assistance of NEA-PANELCO I Project Supervisor and Acting General Manager, Glen Mark Aquino.



NETI also provided technical and administrative support in the conduct of virtual Conferences and Summits such as: NEA-EC General Managers Consultative Conference for Luzon, Visayas, and Mindanao as well as the 2021 NEA-EC Consultative Conference held during the 52nd NEA founding anniversary celebration, addressing the sustainability, reliability, and viability of ECs for the development of the Rural Electrification Program for the benefits of the EC MCOs; the NEA-EC Communicator's Conference participated by the League of Electric Coop Information and Communications Officers Nationwide (LEXICON) being the ECs media arm; NEA-Business Intelligence Technology (BIT) System: GO LIVE with the ECs; and Unified Sitio Electrification (USE) Database Orientation Meetings, on how to manage the system and unify the submittals to various NEA offices.

CORPORATE PROGRAMS

The NETI's Corporate Training Group implemented a total of 14 in-house capacity building activities and 57 external training and local scholarship programs that addressed competency-based requirements of the NEA officials and employees. Due to the pandemic, all trainings for NEA personnel were conducted remotely through various online platforms.

Overall, a total of 568 certificates of completion were received by NEA officials and employees who benefited from the training programs from various government and private institutions such as the Civil Service Commission (CSC), Asian Institute of Management (AIM), Department of Budget and Management, and Philippine Society for Talent Development (PSTD), among others.

BANNER PROGRAM

The renewal of partnership between and among NEA and Technical Education and Skills Development Authority (TESDA) through a Memorandum of Agreement for the third time was held last December 2021 represented by NEA Administrator Emmanuel P. Juaneza and TESDA Secretary Isidro S. Lapeña. The Project Title is "National Skills Development Training Programs for Workers in the Government's Rural Electrification Program". This agreement aims to further intensify the capacity building and skills development initiatives for workers of the country's electric cooperatives to ensure peak performance and competitiveness towards providing clean energy, quality and reliable service for sustainable rural development.



Another key highlight of the NEA-EC-TESDA partnership was the establishment of CASURECO II as the first EC TESDA Assessment Center in Region V, which is expected to serve neighboring ECs in the Southern Luzon coverage area.



INFORMATION TECHNOLOGY AND COMMUNICATION SERVICES

DATABASE MANAGEMENT

• CONSUMER CONNECTIONS

In the midst of the country's fight against the pandemic in 2021, a total of 582,083 additional consumer connections were monitored to have been served representing 146% accomplishment rate out of the 400,000 target for the year. This was made possible with the energization of about 48,500 consumers per month. Broken down into major islands, 243,861 or 42% new connections were monitored from Luzon, 152,850 or 26% from Visayas and 185,372 or 32% from Mindanao.

On the regional level, top contributors are Regions III and VI with 68,003 and 65,868 new connections representing a combined 133,871 or 23% of the total accomplishment.

This accomplishment represents a 4% growth rate for the consumer connections, thus, the year ended with a total consumers served of 14,835,390 while 1,331,877 are still unserved. Based on the 2015 Census of Population and Housing, the total served connections represent 91% while the unserved is 9% of the total potential.

These are all monitored through the review, validation and consolidation of all entries reflected in the Data Entry Template (DET) for connections being uploaded by the ECs in the NEA BIT portal.

To complete the energization profile, various geographical parameters such regions, provinces, cities, municipalities, barangays and sitios within the ECs' coverage areas are managed, monitored and updated.

• EC STATISTICAL PROFILE

For the primary indicators of the EC operations, the total sales of 23,623 GWh in 2020 increased to 25,249 in 2021 or about 7% growth rate.

In terms of revenues, a 16% increase was monitored based on the PhP211.457 Billion total revenues in 2020 to PhP244.531 Billion in 2021.

This power market profile summarizes the extent of ECs' operations in terms of consumers served, sales and revenues managed.

Consumer per Type	Connection ('000)	%	Sales (gWh)	%	Revenue (P'M)	%
Residential	13,914,898	94	14,468	57	139,457	57
Commercial	587,536	4	4,693	19	42,671	17
Industrial	26,764	0.2	4,491	18	33,975	14
PB/Others	306,192	2	1,598	6	28,428	12
TOTAL	14,835,390	100	25,249	100	244,531	100

The above reports are generated based on the 5,778 DETs reviewed and processed into datafiles. These are all maintained and kept updated as these are the major sources of vital information on the EC operations.

• REPORTS AND VISUALS

For the year, major issuances include 12 monthly energization reports, eight (8) quarterly statistical reports, 12 quarterly power market profiles and four (4) quarterly fact sheets and the 2020 EC size classification. Through these reports and the historical profiles, 661 requests for data and information from the management and stakeholders were acted upon registering a 100% compliance.

For better visibility and appreciation, 10 sets or 100% of expected visual graphs and tables are posted in HESA and ground lobby and consequently updated upon issuance of related reports.

• PUBLICATION AND ARCHIVING

The 2020 edition of the Rural Electrification Chronicle 2018-2020 gives special tribute to the men and women of the RE Program who are considered frontliners in the energy industry. Aside from ensuring the continuing supply of electricity and provision of service to those unserved consumers, the ECs also embarked on various activities and initiatives to provide economic relief to their member-consumers, among others.

Also, the 2020 EC Fact Sheets were finalized and compiled while the EC historical profile was updated with the incorporation of the 2016 to 2020 segment.

RECORDS MANAGEMENT

• MANAGEMENT ISSUANCES

A total of eight (8) sets of management issuances were compiled and issued to concerned offices. These are external issuances comprising of 52 memoranda and 12 advisories to ECs and internal 36 memoranda and 149 office orders. These are vital documents that serve purposes on legal matters, administrative, monitoring and references.

• INCOMING DOCUMENTS

As vital component of business continuity, 14,306 or 100% of incoming documents consisting of 7,087 letters/reports and 7,219 EC board resolutions were processed and endorsed to concerned departments and offices. These documents were received through couriers, mail, email and personal delivery and subjected to health and safety protocols as applicable.

• OUTGOING DOCUMENTS

On the other hand, the processing of 10,504 or 100% of outgoing documents include the identification of the applicable delivery scheme. As a result, 4,186 documents were sent through postal, 4,533 through courier service, 808 by messengerial, 976 were emailed and one (1) document was picked up.

• COMPLIANCE REPORTS

Two (2) compliance reports were submitted reflecting the ECs' submission of reportorial requirements that pass through the Records Unit. The said reports summarized the ECs' submission of Audited Financial Statements and Corporate Operating Budget (COB) and compliance with the set deadlines. These reportorial requirements are mandated under R.A. No. 10531.

ENHANCED DOCUMENT TRACKING SYSTEM (EDTS)

The enhanced Document Tracking System (eDTS) is an in-house developed system that is customized for the agency's tracking and monitoring of incoming and outgoing documents. An approved policy for implementation was crafted to set guidelines in using the system, level of responsibilities of all concerned and discuss the functionalities and limitation of the system.

The development of the system was made in stages or modules. The initial module was the identification of requirements and the design of the program done during the 1st quarter of the year. The simulation and training was conducted during the 2nd quarter simultaneously with the crafting and approval of the Policy for implementation. The system was officially launched for operation during the 3rd quarter and continuously monitored towards the 4th quarter of the year.

NEA BIT GO LIVE

The NEA BIT was relaunched and was operational on 27 May 2021, the Operations and Maintenance (O&M) provider is Questronix Corporation/Indra, O&M services includes enhancements, corrections and On-line Ticketing and Resolution System (OTRS). NEA BIT's Cloud Services Provider (CSP) is Software Ventures International (SVI), technologies using Microsoft Azure platform. The Information Technology and Systems Development Division (ITSDD) provides NEA BIT Project Management, Systems Administration, IT Infrastructure Support and Applications Support services.

COMMUNICATIONS, AUDIO, VIDEO SERVICES

The ITSDD is in charge of the management and operation of NEA's Telecommunication System which include mobile and in-house telecommunications systems. The Telephone Communication provider for the agency is Philippine Long Distance Telephone Company (PLDT), which provides local phone lines interfaced thru a Private Automatic Branch Exchange (PABX) and Direct Phone lines. Provide Audio, Video and IT services for NEA's Board Meeting, Special meetings/events with ECs, other government/private agencies and other special occasions as required. Public Address Announcement within NEA Building is provided as requested from various offices.

ICT TECHNICAL AND SYSTEMS DEVELOPMENT ASSISTANCE

Provides in-house Information Systems (IS) development, migrated and maintained, technical assistance provided (Electronic Budget Utilization System (eBus), Electronic Collection Order and Official Receipt (e-COOR), others). Comes up with solutions/recommendations to EC request on IT System Applications and other related activities concerning Information and Communications Technology. Developed Technical Specifications and conduct Technical Evaluation of ICT Hardware/Software procured. Preparation / Consolidation of the Agency's ICT Project Procurement Management Plan (PMPP).

Last 21 October 2021, the Department of Information and Communications Technology (DICT) has both approved and endorsed the Information Systems Strategic Plan (ISSP) FY 2019 - 2021 of the National Electrification Administration (NEA). The ISSP contains the overall strategy of the agency, which includes medium term (3-5 year plan) planning for its information and

communications technology (ICT) thrust, strategies and programs for development. One of the major functions of ITSDD is the preparation of the agency's ISSP and provide coordination meetings with DICT to comply with all of the requirements necessary for its approval.

NEA ICT HELP DESK

The ITSDD delivers in-house IT Hardware, Software and Network diagnostic and repair services. The ITSDD hotline for Help Desk request Services can be accessed thru ITSDD local phone no. 132. All repair request are cued and immediately assigned to an ITSDD Technical Staff readily available to provide technical services. All Help Desk repair requests are logged and monitored through ITSDD Request and Repair form which indicates the: 1.Nature of the Problem; 2.The Equipment subject for repair; 3.Remarks on the problem of the equipment reported; 4.Recommendation based on diagnosis/repair made; and 5.Office and Staff who requested for Help Desk Assistance.

NEA WEBSITE ADMINISTRATON

The NEA website is a platform in compliance to AO 39 of the Department of Information and Communication and Technology (DICT). It was ranked no. 3 in the recent Customer Satisfaction Survey and it serves as an important source of information for the Electric Cooperatives (ECs) and other stakeholders. It also contributes in complying to various government agency requirements. As shown below are numbers showing the statistics of the NEA website.

Month	Unique visitors	Number of visits	Pages	Hits	Bandwidth
Jan 2021	2,117	3,418	17,079	103,006	10.15 GB
Feb 2021	1,913	3,111	16,804	96,761	20.68 GB
Mar 2021	2,266	3,461	17,017	107,925	13.88 GB
Apr 2021	2,150	3,167	15,759	102,580	11.29 GB
May 2021	2,306	3,519	16,894	103,215	13.85 GB
Jun 2021	2,017	3,207	22,635	101,288	11.48 GB
Jul 2021	2,745	3,958	18,219	118,401	13.18 GB
Aug 2021	12,915	15,353	55,317	736,953	41.69 GB
Sep 2021	6,807	8,786	32,617	356,225	24.80 GB
Oct 2021	3,537	5,014	27,262	170,454	19.59 GB
Nov 2021	2,965	4,225	20,054	128,196	14.62 GB
Dec 2021	2,201	3,203	17,306	84,861	11.26 GB
Total	43,939	60,422	276,963	2,209,865	206.47 GB

NEA INFORMATION TECHNOLOGY INFRASTRUCTURE MANAGEMENT

System Administration of servers to NEA's various departments. This includes servers' management, updates, securing IT, and other activities to ensure that they are in good running condition and functional

NEA has nine (9) physical servers with 13 running applications: Active Directory, DHCP, DNS, fileserver, SQL, antivirus, Windows Update (WSUS), network monitor, and virtual machines. It has also process NEA homegrown/custom applications like the NEA-DTS, EBUS, NEA Cloud, ENGAS, and HRIS. Each department has dedicated access to the fileserver, which is stored in Storage Area Network (SAN) storage.

In terms of network and security, the Unified Threat Management Firewall (UTM) appliance was installed to acts as a single point of protection against threats, including viruses, worms, spyware, other malware, and network attacks. The UTM combines security, performance, management, and compliance capabilities into a single installation, making it easier for the IT administrator to manage networks.

HUMAN RESOURCES AND ADMINISTRATION

The Human Resources and Administration Department (HRAD) centerpiece of the accomplishments for 2021 is Mitigating the spread of Covid-19 in the workplace.

The Department provided incessant support services to all employees, service partners, other building occupants and stakeholders amid the ongoing difficulty in in-person reporting and challenge of project implementation due to the COVID-19 pandemic. It has also timely prepared reportorial requirements as required by oversight agencies.

MITIGATION OF COVID-19 IN THE WORKPLACE

To mitigate and lessen the spread of COVID-19 in the workplace, the HRAD constantly updates and formulates policies and guidelines to ensure that government's minimum health standards protocols in the workplace are met. Advisories, memoranda and issuances from various government agencies were timely disseminated through traditional and social media platforms.

The New Normal Management Team (NNMT), in coordination with the Quezon City - Epidemiology and Surveillance Unit (QCESU) and Brgy. Pinyahan, conducted the following activities: (1) community mass testing in the workplace for NEA employees and other building occupants, (2) assistance in the COVID-19 vaccination for Primary and Booster Shot for all interested employees and building occupants.

Fifty-three (53) Weekly Reports were submitted to the Department of Energy (DOE) such as; (1) Accomplishment Report pursuant to Administrative Order (AO) No. AO2020-05-0001 Entitled, "Providing a COVID-19 Response Protocol in the Energy Sector"; and (2) the Covid-19 Status in the Workplace. Also, there were 81 compliance reports prepared and submitted to the QCESU for incidences of a Covid-19 positive employee, service partner or building occupant.

As part of the precautionary measure, weekly sanitation and general disinfection of the offices in the NEA building especially those high contact and common areas were implemented. All official motor vehicles have also been subjected to constant sanitation and disinfection since shuttle services have been provided for employees and service partners serving as skeleton/skeletal workforce throughout the year.

ORGANIZATIONAL MOVEMENTS

The Human Resource Merit, Promotion and Selection Board (HRMPSB) uninterruptedly carried-out personnel hiring process using the virtual (official website and social media accounts) platforms. Implementation of initiatives such as application evaluation, on-line administration of IQ/EQ examination and applicant interviews, resulted to additional 29 hires to the Agency's workforce and 46 personnel promotion.

There were 67 office orders issued to effect organizational, structural and personnel movements in accordance with government rules and regulations.

The Human Resources Management Division (HRMD) extended assistance on the administration of on-line IQ/EQ examination to

the Palawan Electric Cooperative (PALECO) employees as part of the EC's restructuring process and to the Institutional Development Department (IDD) for applicants of General Manager of various ECs.

COMPETENCY ASSESSMENT

Annual competency assessment was done to gauge the number of employees who meet the required competencies of their positions and/or their actual duties and responsibilities. As the result of the assessment done for the year, 77.77% of the employees have met the required competency, an increase of 6.09 from 2020 (71.68%) and 10.28% from 2019 (67.49%).

BENEFITS, WELFARE AND WELLNESS

NEA employees were given recognition through the NEA-Program on Awards and Incentives for Service Excellence (NEA-PRAISE) (CSC's Resolution No. 010112 and MC No. 01, s. 2001 and NEA-BOA Resolution No. 83, s. 2004). Various accomplishments of these employees, in line with the Agency's scorecard were the basis of the Committee in granting the Individual Career Awards to all qualified NEA officials and employees. The NEA-PRAISE promotes continuous opportunity for professional growth and upliftment of the morale of NEA employees through the Agency's system of giving corporate awards and incentive.

The NEA through its Wellness and Safety Committee administered anti-flu and pneumococcal vaccines to 87 employees and building occupants with their immediate family members. This is to address and mitigate the increasing threat of the ongoing pandemic.



OUTREACH PROGRAMS

As part of the NEA's Corporate Social Responsibility Program, various outreach programs were undertaken as one of the Agency's corporate best practices. Spearheaded by HRAD and the Employees' Union, Samahan ng mga Makarepormang Kawani ng NEA (SAMAKAREN), Community Outreach Activities were organized and undertaken, such as: (1) the provision of financial assistance to employees, service partners and their families who were victims of the COVID-19 virus; (2) "Pagkalinga ng NEA sa Panahon ng Pandemya" (NEA Community Pantry), in which 300 bags of food and health items were distributed to NEA Service Partners and indigent senior citizens of Brgy. Pinyahan; (3) Different Departments of the NEA have chosen families to share their blessings during the Christmas season through the "Adopt a Family Program"; and (4) financial aid were given to employees of some electric cooperatives that were adversely affected by Typhoon Odette.

GOVERNMENT ENERGY MANAGEMENT PROGRAM

The HRAD and the Energy Efficiency and Conservation Committee facilitated the implementation and monitoring of various energy conservation measures in compliance to the Government Energy Management Program (GEMP).

In accordance with R.A. 11285 or the Energy Efficiency and Conservation Act, NEA encouraged the development and application of innovative and alternative energy-efficient technologies and systems and boosted the efficient use of energy. One of these projects was the replacement of 200 units of 10W CFL Bulb into 9W LED Downlight which not only enhanced the aesthetics of the ceilings but also saved around 10% of the building's energy consumption.

In addition, 19 window-type inverter air conditioning units and three (3) new energy-efficient automobiles were purchased to replace older ones. Finally, regular preventive maintenance was performed on energy-consuming appliances, such as; air conditioning units, elevators, and pumps to ensure that all equipment are operating properly and efficiently.

BUILDING MAINTENANCE AND PROCUREMENT MANAGEMENT

To sustain service efficiency and corporate effectiveness while at the same time be responsive to the challenges of the COVID-19 pandemic, the General Services Division (GSD) had constantly updated policies, plans and activities related to the retrofitting, redesigning and upkeeping of the NEA Building.

At the same time, it has undertaken major projects to enhance corporate image; undertaken procurement and management of properties and supplies and equipment and provided transport services to officials and employees.

Among the projects and activities completed are as follows:

- Procurement of three (3) motor vehicles;
- Completed project works of façade/exterior walls, including powerhouse and main electrical room; waterproofing of roof deck, penthouse, and machine room;
- Completed projects of total rehabilitation of fire detection and alarm system (FDAS);



- Conversion of Air Handling Units (AHU) Room into storage rooms;
- Installation of security fence along the powerhouse driveway;
- Procurement of fuel, oil and lubricants, and other services;
- Regular preventive maintenance of elevators, air conditioning units, and generator set, including pest control services;

- Securing of annual registration and insurances of NEA Motor Vehicle; Annual Permit to Operate for the NEA elevator systems; and renewal of annual fire and earthquake insurance for NEA Building;
- Retrofitting of storm drain at basement 2 to avoid flooding; and
- Installation of stainless steel gate along the Right Wing Parking.



In an effort to assist in the fund generation for the Agency, the contract of Lease Agreement between NEA and Globe Telecom was renewed for another 10 years with better rental terms and conditions. For 2021 alone, income generated from the rental fee amounted to PhP2,201,728.65. Likewise, proceeds from the sale of scrap materials amounted to PhP1,223,810.15.

As face to face meetings were kept to a minimum, the procurement process was made feasible through the utilization of virtual and social media platform and various messaging applications. The GSD was able to accomplish 33 non-bidding procurements, three (3) public bidding procurement and three (3) early procurement activities to deliver and issue requested goods and services to concerned offices.

The GSD was able to prepare, submit and post reports, documentary requirements and other compliances to various offices and governing agencies such as the PS-DBM, DOE, GPPB and COA. These are the following:

CERTIFICATION FOR EXCLUSION TO EARLY PROCUREMENT ACTIVITIES TO GPPB

- FY2020 Report on Physical Count of Inventories (RPCI) to COA;
- FY2020 Report on Physical Count of Property, Plant and Equipment (RPCPPE) to COA;
- FY2020 2nd Semester of Procurement Monitoring Report to GPPB;
- FY2020 Agency Procurement Compliance Performance Indicators (APCPI to GPPB);
- FY2021 APP Non Common-Use Supplies & Equipment (APP Non-CSE) to GPPB;
- FY2021 1st Semester of Procurement Monitoring Report to GPPB;
- FY2022 Indicative Annual Procurement Plan posted to NEA website;
- FY2022 Annual Procurement Plan for Common-Use Supplies and Equipment (APP-CSE) to DBM;
- Invitation to Bid for Bidding and Request for Quotation for non-bidding procurements;
- Compliance to COA AOMs; and
- 101 Bids and Awards Committee Resolutions.

PERFORMANCE ASSESSMENT AND SPECIAL STUDIES

The National Electrification Administration (NEA) is mandated under RA 9136 and 10531 to assess the financial, institutional and technical performance of the ECs to determine their credit worthiness, level of development, protection, empowerment, and satisfaction of member-consumer-owners. Likewise, NEA is required to submit quarterly report on the EC compliance to key performance standards as well as semestral report on NEA Initiatives and Activities on Rural Electrification Program to the Joint Congressional Energy Commission of Congress (JCEC) and to the Department of Energy (DOE).

2020 EC OVERALL PERFORMANCE ASSESSMENT

With the global outbreak of the COVID-19 pandemic and the onslaught of typhoons, the National Association of General Managers of Electric Cooperatives (NAGMEC), in its Resolution No. 001 s. 03-2021, requested the NEA the suspension of the Electric Cooperatives (ECs) 2021 Overall Performance Assessment for 2020 operations. Validation of the results of the preliminary assessment substantiated that the pandemic and other calamities had adverse impact on the financial, institutional and technical performance of ECs. Thus, the NEA Board of Administrators approved the deferment of the EC Overall Performance Assessment and EC Size Classification for 2020 operation under RB Resolution No. 2021-82.

COMPLIANCE REPORT ON THE PERFORMANCE OF ELECTRIC COOPERATIVES

For 2021, the NEA Board of Administrators confirmed and approved the 3rd and 4th quarter 2020 and the 1st and 2nd quarters 2021 EC compliances. For the second quarter of 2021, 36 ECs were classified as Green, 69 as Yellow-1, nine (9) as Yellow-2, and seven (7) as Red.

The ECs are assessed quarterly to measure their level of compliance to financial, operational and technical performance standards and parameters. Compliances are defined by color, with Green as the most compliant meaning ECs meet all the performance parameters and standards, Yellow-1 are those ECs which failed to comply with not more than three (3), Yellow-2 ECs failed to comply with four (4) or more and Red ECs or those declared and classified as ailing after due process. The assessment intends to ensure early detection of adverse financial condition to serve as triggers for NEA interventions as well as institute preventive, remedial and mitigating measures prior to being categorized as ailing EC and implement alternative options for the ailing ECs.

Result of Assessment of EC Performance per Major Islands

Classification	First Quarter 2021				Second Quarter 2021			
	LUZON	VISAYAS	MINDANAO	TOTAL	LUZON	VISAYAS	MINDANAO	TOTAL
	Number of ECs				Number of ECs			
Green	13	17	9	39	16	15	5	36
Yellow-1	37	14	15	66	34	16	19	69
Yellow-2	3	-	6	9	3	-	6	9
Red	3	-	4	7	3	-	4	7
TOTAL	56	31	34	121	56	31	34	121

In accordance also with Section 19.a of Republic Act 10531, NEA also developed standards and protocols for institutional and governance performance. These performance standards and parameters were set to assess ECs in good governance, management and leadership and stakeholders on effective delivery of service to their member-consumer-owners.

For the 2nd quarter of 2021, there are 37 ECs that are fully compliant to the set parameters and standards.

EC Compliance to Institutional Standards and Parameters

Classification	Rating	Number of Electric Cooperatives	
		First Quarter	Second Quarter
Fully Compliant	100%	29	37
Substantially Compliant	81% - 99%	67	64
Partially Compliant	61% to 80%	16	15
Non-Compliant	60% and below	8	4
Total		120	120

NEA INITIATIVES AND ACTIVITIES ON RURAL ELECTRIFICATION

The NEA also released the 2nd Semester 2020 and 1st Semester 2021 Semi-Annual Reports on NEA Initiatives and Activities for Rural Electrification. This highlighted the services of NEA to the ECs and the results and impact of these interventions. NEA interventions include the sitio and consumer electrification, subsidy and loan management, capacity building program, issuance of policies, guidelines and procedures, renewable energy development and assistance to ECs under private sector participations and assistance to underperforming and ailing ECs.

POLICY/GUIDELINES ON ELECTRIC COOPERATIVES (ECs) INVESTMENT

In the fulfilment of NEA's additional mandate as spelled in Chapter VII, Section 58 of RA 9136, as well as mandates, powers, functions and privileges of ECs under Rule III. Section 10 of the IRR of RA 10531, NEA formulated the Policy/Guidelines on Electric Cooperatives (ECs) Investment. The objectives of the Policy are to identify the investment ventures that ECs can engage into and to lay down the guidelines and determinants to guide the ECs in formulating and undertaking their respective investment plan.

With the changes brought about by the restructuring of the electric power industry, the ECs are now undertaking different programs/strategies such as engaging into related business (i.e. power generation, sub-transmission lines, investment in financing institution) based on ERC, DOE and NEA rules/policies. Further, ECs are securing loans from NEA and commercial banks/financing institutions for the implementation of their programs and activities. Since, the ECs are non-profit organizations with a cooperative character and the heavy financial burdens, the ECs operation must be sustained to become effectively established and operationally viable, ECs should manage its investment portfolio necessary to support the implementation of its programs and activities. Thus, NEA Board of Administrators approved the Policy/Guidelines on ECs Investment under RB Resolution No. 2021-129.

CORPORATE COMMUNICATIONS AND SOCIAL MARKETING

For the Year 2021, the Corporate Communications and Social Marketing Office (CCSMO) undertook strategies and initiatives to further increase information awareness on the National Electrification Administration (NEA) and the Rural Electrification Program (REP) of the various public that includes the National Government, Legislative and Regulatory bodies, Media, Electric Cooperatives (ECs), and Consumer Groups. Among these accomplishments are the following:

MEDIA RELATIONS STRENGTHENING

To further enhance the corporate image, improve public relations strategies and strengthen communication link of the agency with the media and other energy stakeholders, a total of 87 media releases on issues and concerns affecting the NEA, the ECs and the RE Program were prepared as warranted and sent to tri-media, uploaded in the NEA website and posted in the social media pages for public information.

In this initiative, the NEA saved an amount of more than PHP 2.1 Million on publicity and advertisement from the accommodation of various news desks which published the articles for free. While, press briefings and press conferences were facilitated to further spread news on NEA and ECs activities and boost relations with the media partners.

In addition, a virtual Press Conference was conducted in celebration of NEA's 52nd Anniversary and 12th National Electrification Awareness Month (NEAM). The activity aims to highlight the role of NEA in providing support mechanism for the implementation of the country's RE program during this COVID-19 pandemic, as well as the initiatives and measures being undertaken to mitigate the impact of the present crisis, among others.

SOCIAL MEDIA MANAGEMENT

The social media pages of the Agency were actively utilized in the aggressive promotion of the NEA and the REP through posting of relevant contents such as e-cards, news, photo and video releases which include the "Women's Month", "Rural Electrification (RE) Diaries", and the NEA's Five (5) Year Accomplishments as well as the documentary on the EC line worker entitled "Boyet", the agency's official entry to the Film Academy of the Philippines' competition and posted in the NEA's official YouTube Channel which generated more than 1,000 views and may yield earnings for the agency.

To keep track of the online engagement generated from post/s including netizen reactions, the Facebook Hits column was added in the official page of the Agency (@OfficialNEA). As of the end of 2021, it has reached 32,579 followers while NEA's official Twitter account (@nea_ph) attained 766 followers. The NEA Official YouTube channel, meanwhile, has a total of 507 subscribers.

Moreover, the NEA-EC Communicators' Conference via virtual facility was conducted which served as an avenue in the collaboration project to develop the NEA-PHILRECA-EC Communications Protocol and the establishment of Cooperative Communications and Social Marketing Office in Electric Cooperatives.

CUSTOMER SATISFACTION SURVEY

In its commitment to improve the delivery of quality service to its partner ECs, NEA through CCSMO conducted the Customer Satisfaction Survey (CSS) which gathered 119 respondents composed of 92 General Managers, 17 Technical Managers and 10 Finance Managers. The survey showed that NEA generated a very satisfied rating of 100% from the ECs, which was consistently observed across Luzon, Visayas, and Mindanao regions.

The Department was able to facilitate the earlier submission of the result/report of the 2021 CSS from the targeted submission date in 30 November 2021 to 30 September 2021 that secured the Agency an additional item for the grant of CNA Incentive.

The CSS is among the strategic measures of the Performance Scorecard of NEA which rated Five (5) points by the Governance Commission on GOCC (GCG) validation.

FREEDOM OF INFORMATION (FOI) FACILITY MANAGEMENT

To provide NEA's various publics with a ready facility to access information about the Agency and the REP. For 2021, a total of 50 requests for information were processed. Quarterly and semi-annual reports were submitted to the Presidential Communication Operations Office (PCOO) and uploaded in the NEA website which merited a nomination to the annual FOI awards for 2021.

The FOI facility was established in 2017 in compliance with Executive Order No. 2 which was approved on July 23, 2018. FOI is also part of the Good Governance Conditions (GGCs) based on Administrative Order No. 25, series of 2011.

IEC CAMPAIGN

To increase the awareness of the general public on R.E, the ECs and NEA's plans and programs, CCSMO developed nine (9) IEC Intensification campaign collaterals including Ad Placement of NEA's Five Year Accomplishment in support of PRRD's 2000th Day in Office and produced 11 tarpaulin designs used for significant events including NEA's 52nd Anniversary, 12th NEAM and NEA-EC Consultative Conference.

Facilitated the publication of information materials such as, 2020 Annual Report, EnerNEA Newsletters, FOI Primer as well as the production and distribution of NEA Corporate Calendar. The Department in coordination with the Office of the Performance Assessment and Special Studies (OPASS), facilitated the production of the In Focus Magazine that features outstanding Electric Cooperatives.

Likewise, a total of 98 Audio Visual Presentations (AVPs) on the NEA and REP including the Administrator's Video Greeting Messages for the ECs and the NEA Retirees as part of the Salamat NEAN: Mabuhay Ka Program.

Furthermore, the NEA through CCSMO, continuously responds promptly to stakeholders' requests. For year 2021, 128 written messages for Electric Cooperatives AGMAs and significant events were prepared and 41 digital designs of NEA Articles for ECs Newsletters publications (NEA Corner) were produced and created.

2021 EC PROFILE

In the midst of the country's fight against the pandemic in 2021, a total of 582,083 additional consumer connections were monitored to have been served representing 146% accomplishment rate out of the 400,000 target for the year.

With this accomplishment, the total level of consumer connections has reached 14,835,390 as of 31 December 2021 or 91% of the total potential connections. Broken down into the major islands, 47% of the total connections or 6,929,477 are located in Luzon, 26% or 3,940,530 in the Visayas and 27% or 3,965,383 in Mindanao.

Based on the 2015 Census of Population and Housing, there are about 1,331,877 or 9% of the total potential consumers which still remain to be served.

REGIONS/ ELECTRIC COOPERATIVES	EC (ACRONYM)	MUNICIPALITIES/ CITIES		BARANGAYS				CONNECTIONS							
		Coverage/ Energized	%	Potential	Energized/ Completed	%	Unener- gized	Based on 2015 Census					Additional Connections in Cities/ Municipalities with 100% Energization	Total Served	
								Potential	Served	%	Unserved	%			
REGION I (ILOCOS REGION)															
1	Ilocos Norte Electric Cooperative, Inc.	INEC	23	100	559	559	100	-	139,336	138,857	99	479	1	38,674	177,531
2	Ilocos Sur Electric Cooperative, Inc.	ISECO	34	100	768	768	100	-	157,043	156,968	99	75	1	47,667	204,635
3	La Union Electric Cooperative, Inc.	LUELCO	18	100	520	520	100	-	146,393	146,239	99	154	1	21,044	167,283
4	Pangasinan I Electric Cooperative	PANELCO I	9	100	192	192	100	-	90,717	90,600	99	117	1	5,201	95,801
5	Central Pangasinan Electric Cooperative, Inc.	CENPELCO	15	100	553	553	100	-	248,553	248,226	99	327	1	30,617	278,843
6	Pangasinan III Electric Cooperative	PANELCO III	17	100	426	426	100	-	199,903	196,666	98	3,237	2	22,167	218,833
	Sub-Total		116	100	3,018	3,018	100	-	981,945	977,556	99	4,389	1	165,370	1,142,926
REGION II (CAGAYAN VALLEY)															
7	Batanes Electric Cooperative, Inc.	BATANELCO	6	100	29	29	100	-	4,761	4,761	100	-	-	2,283	7,044
8	Cagayan I Electric Cooperative, Inc.	CAGELCO I	12	100	374	374	100	-	142,556	137,845	97	4,711	3	28,108	165,953
9	Cagayan II Electric Cooperative, Inc.	CAGELCO II	21	100	512	512	100	-	141,396	133,823	95	7,573	5	8,069	141,892
10	Isabela I Electric Cooperative, Inc.	ISELCO I	15	100	484	484	100	-	190,373	189,625	99	748	1	42,679	232,304
11	Isabela II Electric Cooperative	ISELCO II	21	100	545	545	100	-	176,779	169,146	96	7,633	4	31,144	200,290
12	Nueva Vizcaya Electric Cooperative	NUVELCO	15	100	275	275	100	-	111,340	103,429	93	7,911	7	9,684	113,113
13	Quirino Electric Cooperative	QUIRELCO	6	100	150	150	100	-	47,390	46,728	99	662	1	13,295	60,023
	Sub-Total		96	100	2,369	2,369	100	-	814,595	785,357	96	29,238	4	135,262	920,619
CORDILLERA ADMINISTRATIVE REGION (CAR)															
14	Abra Electric Cooperative	ABRECO	27	100	303	303	100	-	53,062	51,392	97	1,670	3	8,825	60,217
15	Benguet Electric Cooperative	BENECO	14	100	269	269	100	-	196,825	185,892	94	10,933	6	11,715	197,607
16	Ifugao Electric Cooperative, Inc.	IFELCO	11	100	176	176	100	-	43,281	40,292	93	2,989	7	9,322	49,614
17	Kalinga-Apayao Electric Cooperative, Inc.	KAELCO	11	100	222	222	100	-	56,266	46,492	83	9,774	17	6,085	52,577
18	Mountain Province Electric Cooperative, Inc.	MOPRECO	10	100	144	144	100	-	35,001	35,001	100	-	-	10,656	45,657
	Sub-Total		73	100	1,114	1,114	100	-	384,435	359,069	93	25,366	7	46,603	405,672

REGIONS/ ELECTRIC COOPERATIVES	EC (ACRONYM)	MUNICIPALITIES/ CITIES		BARANGAYS					CONNECTIONS					Additional Connections in Cities/ Municipalities with 100% Energization	Total Served
		Coverage/ Energized	%	Potential	Energized/ Completed	%	Unener- gized	Based on 2015 Census							
								Potential	Served	%	Unserved	%			
REGION III (CENTRAL LUZON)															
19	Aurela Electric Cooperative, Inc.	AURELCO	9	100	157	157	100	-	50,641	50,000	99	641	1	13,945	63,945
20	Tarlac I Electric Cooperative, Inc.	TARELCO I	15	100	421	421	100	-	165,721	165,627	99	94	1	33,618	199,245
21	Tarlac II Electric Cooperative, Inc.	TARELCO II	5	100	121	121	100	-	106,882	105,751	99	1,131	1	26,151	131,902
22	Nueva Ecija I Electric Cooperative, Inc.	NEECO I	5	100	95	95	100	-	87,040	87,040	100	-	-	20,400	107,440
23	Nueva Ecija II Electric Cooperative, Inc. - Area 1	NEECO II-Area I	10	100	291	291	100	-	142,965	141,611	99	1,354	1	11,098	152,709
24	Nueva Ecija II Electric Cooperative, Inc. - Area 2	NEECO II-Area II	11	100	225	225	100	-	128,344	124,321	97	4,023	3	7,545	131,866
25	San Jose City Electric Cooperative	SAJELCO	1	100	40	40	100	-	33,612	33,540	99	72	1	6,032	39,572
26	Pampanga Rural Electric Service Coop., Inc.	PRESCO	-	-	34	34	100	-	20,440	20,243	99	197	1	7,282	27,525
27	Pampanga I Electric Cooperative, Inc.	PELCO I	6	100	112	112	100	-	95,290	95,290	100	-	-	36,686	131,976
28	Pampanga II Electric Cooperative, Inc.	PELCO II	7	100	175	175	100	-	174,539	171,183	98	3,356	2	30,690	201,873
29	Pampanga III Electric Cooperative, Inc.	PELCO III	6	100	95	95	100	-	76,275	76,275	100	-	-	27,698	103,973
30	Peninsula Electric Cooperative, Inc.	PENELCO	12	100	241	241	100	-	175,525	175,039	99	486	1	41,719	216,758
31	Zambales I Electric Cooperative, Inc.	ZAMECO I	6	100	118	118	100	-	64,292	63,636	99	656	1	13,594	77,230
32	Zambales II Electric Cooperative, Inc.	ZAMECO II	7	100	111	111	100	-	77,625	77,625	100	-	-	18,330	95,955
	Sub-Total		100	100	2,236	2,236	100	-	1,399,191	1,387,181	99	12,010	1	294,788	1,681,969
REGION IV-A (CALABARZON)															
33	First Laguna Electric Cooperative, Inc.	FLECO	11	100	164	164	100	-	67,783	65,990	97	1,793	3	10,349	76,339
34	Batangas I Electric Cooperative, Inc.	BATELEC I	12	100	366	366	100	-	164,379	164,379	100	-	-	26,718	191,097
35	Batangas II Electric Cooperative, Inc.	BATELEC II	17	100	482	482	100	-	281,774	279,979	99	1,795	1	75,390	355,369
36	Quezon I Electric Cooperative, Inc.	QUEZELCO I	23	100	805	805	100	-	212,055	189,102	89	22,953	11	6,603	195,705
37	Quezon II Electric Cooperative, Inc.	QUEZELCO II	8	100	129	129	100	-	51,242	44,691	87	6,551	13	1,822	46,513
	Sub-Total		71	100	1,946	1,946	100	-	777,233	744,141	96	33,092	4	120,882	865,023
MIMAROPA REGION															
38	Lubang Electric Cooperative, Inc.	LUBELCO	2	100	25	25	100	-	7,198	6,978	97	220	3	2,431	9,409
39	Occidental Mindoro Electric Cooperative, Inc.	OMECCO	9	100	139	139	100	-	104,516	92,664	89	11,852	11	-	92,664
40	Oriental Mindoro Electric Cooperative, Inc.	ORMECCO	15	100	426	426	100	-	190,763	186,698	98	4,065	2	53,079	239,777
41	Marinduque Electric Cooperative, Inc.	MARELCO	6	100	218	218	100	-	54,508	54,508	100	-	-	12,225	66,733
42	Tablas Island Electric Cooperative, Inc.	TIELCO	10	100	112	112	100	-	41,309	41,309	100	-	-	7,002	48,311
43	Romblon Electric Cooperative, Inc.	ROMELCO	7	100	107	107	100	-	27,053	27,053	100	-	-	3,651	30,704
44	Busuanga Electric Cooperative, Inc.	BISELCO	4	100	61	61	100	-	24,585	22,039	90	2,546	10	2,690	24,729
45	Palawan Electric Cooperative	PALECO	19	100	371	371	100	-	232,705	188,405	81	44,300	19	13,547	201,952
	Sub-Total		72	100	1,459	1,459	100	-	682,637	619,654	91	62,983	9	94,625	714,279
REGION V (BICOL REGION)															
46	Camarines Norte Electric Cooperative, Inc.	CANORECO	12	100	273	273	100	-	127,133	122,749	97	4,384	3	10,150	132,899
47	Camarines Sur I Electric Cooperative, Inc.	CASURECO I	10	100	287	287	100	-	92,690	90,719	98	1,971	2	4,929	95,648
48	Camarines Sur II Electric Cooperative, Inc.	CASURECO II	10	100	259	259	100	-	127,180	120,083	94	7,097	6	17,434	137,517
49	Camarines Sur III Electric Cooperative, Inc.	CASURECO III	7	100	229	229	100	-	95,788	87,046	91	8,742	9	10,690	97,736
50	Camarines Sur IV Electric Cooperative, Inc.	CASURECO IV	9	100	258	258	100	-	79,951	78,567	98	1,384	2	6,560	85,127
51	Albay Electric Cooperative, Inc.	ALECO	18	100	720	720	100	-	277,127	262,631	95	14,496	5	16,108	278,739
52	Sorsogon I Electric Cooperative, Inc.	SORECO I	8	100	253	253	100	-	70,761	70,761	100	-	-	16,883	87,644
53	Sorsogon II Electric Cooperative	SORECO II	7	100	288	288	100	-	96,092	94,236	98	1,856	2	9,053	103,289
54	First Catanduanes Electric Cooperative, Inc.	FICELCO	11	100	315	315	100	-	53,814	53,490	99	324	1	10,247	63,737
55	Masbate Electric Cooperative, Inc.	MASELCO	15	100	434	434	100	-	147,642	94,025	64	53,617	36	2,650	96,675
56	Ticao Island Electric Cooperative, Inc.	TISELCO	4	100	72	72	100	-	21,362	19,190	90	2,172	10	788	19,978
	Sub-Total		111	100	3,388	3,388	100	-	1,189,540	1,093,497	92	96,043	8	105,492	1,198,989
	TOTAL LUZON		639	100	15,530	15,530	100	-	6,229,576	5,966,455	96	263,121	4	963,022	6,929,477

REGIONS/ ELECTRIC COOPERATIVES	EC (ACRONYM)	MUNICIPALITIES/ CITIES		BARANGAYS				CONNECTIONS							
		Coverage/ Energized	%	Potential	Energized/ Completed	%	Unener- gized	Based on 2015 Census					Additional Connections in Cities/ Municipalities with 100% Energization	Total Served	
								Potential	Served	%	Unserved	%			
REGION VI (WESTERN VISAYAS)															
57	Aklan Electric Cooperative, Inc.	AKELCO	19	100	381	381	100	-	145,746	144,741	99	1,005	1	54,832	199,573
58	Antique Electric Cooperative, Inc.	ANTECO	16	100	537	537	100	-	118,348	112,626	95	5,722	5	21,605	134,231
59	Capiz Electric Cooperative, Inc.	CAPELCO	17	100	472	472	100	-	179,495	169,947	95	9,548	5	21,761	191,708
60	Iloilo I Electric Cooperative, Inc.	ILECO I	15	100	794	794	100	-	156,879	155,635	99	1,244	1	22,412	178,047
61	Iloilo II Electric Cooperative, Inc.	ILECO II	15	100	587	587	100	-	157,115	144,961	92	12,154	8	2,823	147,784
62	Iloilo III Electric Cooperative, Inc.	ILECO III	13	100	340	340	100	-	121,729	116,768	96	4,961	4	6,391	123,159
63	Guimaras Electric Cooperative	GUIMELCO	5	100	98	98	100	-	40,575	39,851	98	724	2	905	40,756
64	Northern Negros Electric Cooperative, Inc.	NONECO	9	100	196	196	100	-	197,125	175,610	89	21,515	11	7,330	182,940
65	Central Negros Electric Cooperative, Inc.	CENECO	6	100	158	158	100	-	245,468	221,757	90	23,711	10	34,638	256,395
66	Negros Occidental Electric Cooperative	NOCECO	17	100	308	308	100	-	259,057	215,382	83	43,675	17	667	216,049
	Sub-Total		132	100	3,871	3,871	100	-	1,621,537	1,497,278	92	124,259	8	173,364	1,670,642
REGION VII (CENTRAL VISAYAS)															
67	Negros Oriental I Electric Cooperative, Inc.	NORECO I	11	100	285	285	100	-	133,402	104,417	78	28,985	22	64	104,481
68	Negros Oriental II Electric Cooperative	NORECO II	14	100	272	272	100	-	177,271	160,500	91	16,771	9	25,867	186,367
69	Bantayan Electric Cooperative, Inc.	BANELCO	3	100	49	49	100	-	33,386	33,386	100	-	-	4,526	37,912
70	Cebu I Electric Cooperative, Inc.	CEBECO I	18	100	366	366	100	-	153,764	153,764	100	-	-	18,598	172,362
71	Cebu II Electric Cooperative, Inc.	CEBECO II	13	100	323	323	100	-	175,095	171,596	98	3,499	2	14,182	185,778
72	Cebu III Electric Cooperative, Inc.	CEBECO III	5	100	134	134	100	-	95,688	93,176	97	2,512	3	28,023	121,199
73	Province of Siquijor Electric Cooperative, Inc.	PROSIELCO	6	100	134	134	100	-	22,737	22,737	100	-	-	8,208	30,945
74	Camotes Electric Cooperative, Inc.	CELCO	4	100	56	56	100	-	24,138	24,138	100	-	-	2,602	26,740
75	Bohol I Electric Cooperative, Inc.	BOHECO I	26	100	603	603	100	-	129,361	129,361	100	-	-	56,094	185,455
76	Bohol II Electric Cooperative, Inc.	BOHECO II	21	100	491	491	100	-	137,291	131,862	96	5,429	4	30,149	162,011
	Sub-Total		121	100	2,713	2,713	100	-	1,082,133	1,024,937	95	57,196	5	188,313	1,213,250
REGION VIII (EASTERN VISAYAS)															
77	Don Orestes Romualdez Electric Cooperative, Inc.	DORELCO	13	100	499	499	100	-	98,154	95,143	97	3,011	3	2,202	97,345
78	Leyte II Electric Cooperative, Inc.	LEYECO II	3	100	196	196	100	-	72,385	72,385	100	-	-	11,419	83,804
79	Leyte III Electric Cooperative, Inc.	LEYECO III	9	100	285	285	100	-	63,047	63,047	100	-	-	8,089	71,136
80	Leyte IV Electric Cooperative, Inc.	LEYECO IV	6	100	245	245	100	-	66,708	66,708	100	-	-	23,489	90,197
81	Leyte V Electric Cooperative, Inc.	LEYECO V	12	100	416	416	100	-	156,126	144,249	92	11,877	8	8,612	152,861
82	Southern Leyte Electric Cooperative, Inc.	SOLECO	19	100	500	500	100	-	92,803	92,803	100	-	-	30,227	123,030
83	Biliran Electric Cooperative, Inc.	BILECO	7	100	117	117	100	-	36,850	36,496	99	354	1	6,851	43,347
84	Northern Samar Electric Cooperative, Inc.	NORSAMELCO	24	100	569	569	100	-	126,562	111,256	88	15,306	12	3,198	114,454
85	Samar I Electric Cooperative, Inc.	SAMELCO I	10	100	427	427	100	-	70,576	66,939	95	3,637	5	8,318	75,257
86	Samar II Electric Cooperative, Inc.	SAMELCO II	16	100	524	524	100	-	94,710	90,219	95	4,491	5	4,867	95,086
87	Eastern Samar Electric Cooperative, Inc.	ESAMELCO	23	100	597	597	100	-	106,324	102,752	97	3,572	3	7,369	110,121
	Sub-Total		142	100	4,375	4,375	100	-	984,245	941,997	96	42,248	4	114,641	1,056,638
	TOTAL VISAYAS		395	100	10,959	10,959	100	-	3,687,915	3,464,212	94	223,703	6	476,318	3,940,530
REGION IX (ZAMBOANGA PENINSULA)															
88	Zamboanga del Norte Electric Cooperative, Inc.	ZANECO	23	100	585	585	100	-	195,790	166,869	85	28,921	15	3,566	170,435
89	Zamboanga del Sur I Electric Cooperative, Inc.	ZAMSURECO I	25	100	626	626	100	-	201,084	176,403	88	24,681	12	3,615	180,018
90	Zamboanga del Sur II Electric Cooperative, Inc.	ZAMSURECO II	23	100	558	558	100	-	191,911	134,970	70	56,941	30	5,887	140,857
91	Zamboanga City Electric Cooperative, Inc.	ZAMCELCO	1	100	94	94	100	-	188,746	154,426	82	34,320	18	-	154,426
	Sub-Total		72	100	1,863	1,863	100	-	777,531	632,668	81	144,863	19	13,068	645,736

REGIONS/ ELECTRIC COOPERATIVES	EC (ACRONYM)	MUNICIPALITIES/ CITIES		BARANGAYS				CONNECTIONS						Total Served	
		Coverage/ Energized	%	Potential	Energized/ Completed	%	Unener- gized	Based on 2015 Census					Additional Connections in Cities/ Municipalities with 100% Energization		
								Potential	Served	%	Unserved	%			
REGION X (NORTHERN MINDANAO)															
92	Misamis Occidental I Electric Cooperative, Inc.	MOELCI I	8	100	227	227	100	-	54,018	52,511	97	1,507	3	13,626	66,137
93	Misamis Occidental II Electric Cooperative, Inc.	MOELCI II	8	100	253	253	100	-	78,527	78,527	100	-	-	20,115	98,642
94	Misamis Oriental I Rural Electric Service Cooperative, Inc.	MORESCO I	10	100	156	156	100	-	94,424	93,035	99	1,389	1	17,764	110,799
95	Misamis Oriental II Electric Service Cooperative, Inc.	MORESCO II	12	100	269	269	100	-	94,638	89,219	94	5,419	6	4,216	93,435
96	First Bukidnon Electric Cooperative, Inc.	FIBECO	13	100	303	303	100	-	186,153	176,114	95	10,039	5	8,939	185,053
97	Bukidnon II Electric Cooperative, Inc.	BUSECO	10	100	171	171	100	-	124,003	119,041	96	4,962	4	14,727	133,768
98	Camiguin Electric Cooperative, Inc.	CAMELCO	5	100	58	58	100	-	20,080	20,080	100	-	-	5,178	25,258
99	Lanao del Norte Electric Cooperative, Inc.	LANECO	19	100	410	410	100	-	126,877	99,728	79	27,149	21	14,212	113,940
	Sub-Total		85	100	1,847	1,847	100	-	778,720	728,255	94	50,465	6	98,777	827,032
REGION XI (DAVAO REGION)															
100	Davao Oriental Electric Cooperative, Inc.	DORECO	11	100	183	183	100	-	128,574	111,101	86	17,473	14	11,492	122,593
101	Davao del Norte Electric Cooperative, Inc.	DANEKO	18	100	376	376	100	-	311,782	233,422	75	78,360	25	7,162	240,584
102	Davao del Sur Electric Cooperative, Inc.	DASURECO	15	100	337	337	100	-	236,227	192,722	82	43,505	18	24,874	217,596
	Sub-Total		44	100	896	896	100	-	676,583	537,245	79	139,338	21	43,528	580,773
REGION XII (SOCCSKSARGEN)															
103	North Cotabato Electric Cooperative, Inc.	COTELCO	12	100	348	348	100	-	199,130	183,116	92	16,014	8	15,085	198,201
104	Cotabato Electric Cooperative, Inc. - PPALMA	COTELCO-PPALMA	6	100	195	195	100	-	121,437	79,319	65	42,118	35	1,621	80,940
105	South Cotabato I Electric Cooperative, Inc.	SOCOTECO I	10	100	172	172	100	-	177,621	143,395	81	34,226	19	6,455	149,850
106	South Cotabato II Electric Cooperative, Inc.	SOCOTECO II	10	100	205	205	100	-	322,068	289,293	90	32,775	10	3,959	293,252
107	Sultan Kudarat Electric Cooperative, Inc.	SUKELCO	17	100	311	311	100	-	198,049	170,161	86	27,888	14	19,538	189,699
	Sub-Total		55	100	1,231	1,231	100	-	1,018,305	865,284	85	153,021	15	46,658	911,942
AUTONOMOUS REGION IN MUSLIM MINDANAO (ARMM)															
108	Tawi-Tawi Electric Cooperative, Inc.	TAWELCO	9	100	186	186	100	-	62,321	13,597	22	48,724	78	-	13,597
109	Siasi Electric Cooperative, Inc.	SIASELCO	2	100	66	66	100	-	17,162	4,258	25	12,904	75	-	4,258
110	Sulu Electric Cooperative, Inc.	SULECO	16	100	330	330	100	-	116,930	32,534	28	84,396	72	38	32,572
111	Basilan Electric Cooperative, Inc.	BASELCO	14	100	269	269	100	-	87,041	45,288	52	41,753	48	-	45,288
112	Cagayan de Sulu Electric Cooperative, Inc.	CASELCO	2	100	17	17	100	-	5,208	3,511	67	1,697	33	-	3,511
113	Lanao del Sur Electric Cooperative, Inc.	LASURECO	41	100	1,174	1,174	100	-	163,837	96,022	59	67,815	41	3,084	99,106
114	Maguindanao Electric Cooperative, Inc.	MAGELCO	30	100	408	402	99	6	150,425	55,793	37	94,632	63	-	55,793
	Sub-Total		114	100	2,450	2,444	99	6	602,924	251,003	42	351,921	58	3,122	254,125
REGION XIII (CARAGA)															
115	Agusan del Norte Electric Cooperative, Inc.	ANECO	12	100	253	253	100	-	153,857	153,517	99	340	1	48,190	201,707
116	Agusan del Sur Electric Cooperative, Inc.	ASELCO	14	100	314	314	100	-	153,653	152,031	99	1,622	1	33,784	185,815
117	Surigao del Norte Electric Cooperative, Inc.	SURNECO	12	100	203	203	100	-	83,285	83,173	99	112	1	18,204	101,377
118	Siargao Electric Cooperative, Inc.	SIARELCO	9	100	132	132	100	-	25,529	25,529	100	-	-	14,739	40,268
119	Dinagat Islands Electric Cooperative, Inc.	DIELCO	7	100	100	100	100	-	28,557	26,142	92	2,415	8	6,626	32,768
120	Surigao del Sur I Electric Cooperative, Inc.	SURSECO I	5	100	112	112	100	-	56,333	56,333	100	-	-	38,074	94,407
121	Surigao del Sur II Electric Cooperative, Inc.	SURSECO II	14	100	197	197	100	-	73,124	72,168	99	956	1	17,265	89,433
	Sub-Total		73	100	1,311	1,311	100	-	574,338	568,893	99	5,445	1	176,882	745,775
	TOTAL MINDANAO		443	100	9,598	9,592	99	6	4,428,401	3,583,348	81	845,053	19	382,035	3,965,383
	TOTAL		1,477	100	36,087	36,081	99	6	14,345,892	13,014,015	91	1,331,877	9	1,821,375	14,835,390

Executive Committee

EMMANUEL P. JUANEZA
Administrator
(18 October 2021 to Present)



EDGARDO R. MASONGSONG
Administrator
(until 24 August 2021)



SONIA B. SAN DIEGO
Deputy Administrator
Corporate Resources and
Financial Services



ROSSAN SJ. ROSERO-LEE
Deputy Administrator
Legal Services



ARTIS NIKKI L. TORTOLA
Deputy Administrator
Technical Services



VICAR LOUREEN G. LOFRANCO
Deputy Administrator
EC Management Services
(until 30 September 2021)



NOLLIE B. ALAMILLO
Acting Deputy Administrator
EC Management Services

Assembly of Leaders

OFFICE OF THE ADMINISTRATOR



ANA ROSA D. PAPA
Department Manager
Corporate Planning Office and
Office for Performance Assessment
and Special Studies (concurrent)



NORA I. RIVERA
Department Manager
NEA-EC Training Institute



ELIZABETH P. BASCO
Division Manager
Training Services



SHIRLEY J. SALVADOR
Division Manager
Information Technology
and System Development

RODERICK N. PADUA
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57 NIA Road, Government Center, Diliman, Quezon City 1100 Philippines
Telefax: (632) 929-2237 Local: (632) 929-1909 loc.153



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